

VIRTUAL ANNUAL MEETING GUIDE 2020

GETTING STARTED

Virtual meetings are accesible on both desktop and mobile devices. In order to participate remotely you will need to either:

- > Download Lumi AGM from the App Store or Google Play Stores for free-search for Lumi AGM; or
- > Visit web.lumiagm.com on your desktop or mobile device. Ensure that your browser is compatible—Lumi AGM supports the latest versions of Chrome, Safari, Internet Explorer, Edge and Firefox.
- > If you have any questions, or need assistance with the online process, please contact Computershare on +64 9 488 8777 between 8.30am-5.00pm Monday to Friday.

Shareholders are encouraged to download the app prior to the Annual Meeting.

LOGGING IN

To log in, you must have the following information (which can be found on your Shareholder's Voting and Proxy Form) or you can login as a guest if you are not a shareholder in Restaurant Brands; however, you will not be able to ask any questions or vote.

NEW ZEALAND RESIDENTS

Username (CSN or Holder number) and Password (postcode).

USING LUMI AGM ACCESSING THE VIRTUAL MEETING

Once you have downloaded Lumi AGM or entered web.lumiagm.com into your internet browser, you'll be prompted to enter the Meeting ID and accept the terms and conditions.

You will then be required to enter your:

- username (CSN or Holder number);
- password (postcode, or country code for overseas residents)

Username Password Login

OVERSEAS RESIDENTS

Username (CSN or Holder Number); and Password (three-character ISO3 country code) e.g. AUS is the ISO3 code for Australia.

You can find a full list at www.computershare.com/iso3

NAVIGATING LUMI AGM

When successfully authenticated, the info screen will display. \boldsymbol{i}

You can view meeting information, ask questions and watch the webcast.

If you would like to watch the webcast, press the broadcast icon at the bottom of the screen.



APPOINTED PROXIES

A username and password will be provided prior to the meeting.

If you have not received your username and password, please contact Computershare on +64 9 488 8777 between 8.30am-5.00pm Monday to Friday.

VOTING IN LUMI AGM

Once the poll has been opened, will appear on the navigation bar at the bottom of the screen-from here, the resolution and voting choices will be displayed.

To vote, simply select your voting direction from the options shown on screen. To change your vote, simply select another direction—you can cancel your vote by clicking 'Cancel'.





VIEWING COMPANY DOCUMENTS

Links to the Notice of Meeting, Virtual Meeting Guide and Annual Report are present on the info screen. *i*

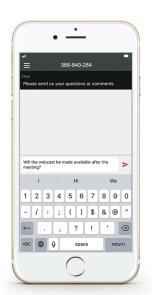
When you click on a link, the selected document will open in your browser.



ASKING QUESTIONS

Any shareholder or appointed proxy/ representative attending the meeting is eligible to ask questions. If you would like to ask a question, select question, then type and submit your question. It will be sent to the board for an answer.

Please note that not all questions may be able to be answered during the meeting. In this case, questions will be followed up by email after the meeting.



WATCHING THE WEBCAST

To watch the webcast, click the black broadcast bar on screen and push the ▶ button to start the webcast.

The video and/or slides will appear shortly after (dependent on the speed of your internet connection).



Remote entry to the Annual Meeting will open at 1.45PM NZT on Thursday 28 May 2020

VOTING AT A GLANCE

STEP 1

Open Lumi AGM and enter the Meeting ID shown in top right corner

STEP 2

Enter your username and password (CSN/Holder Number and postcode)

STEP 3

When the poll is opened, click II. and select your desired voting direction