

CHIEF EXECUTIVE OFFICER
RUSSEL CREEDY



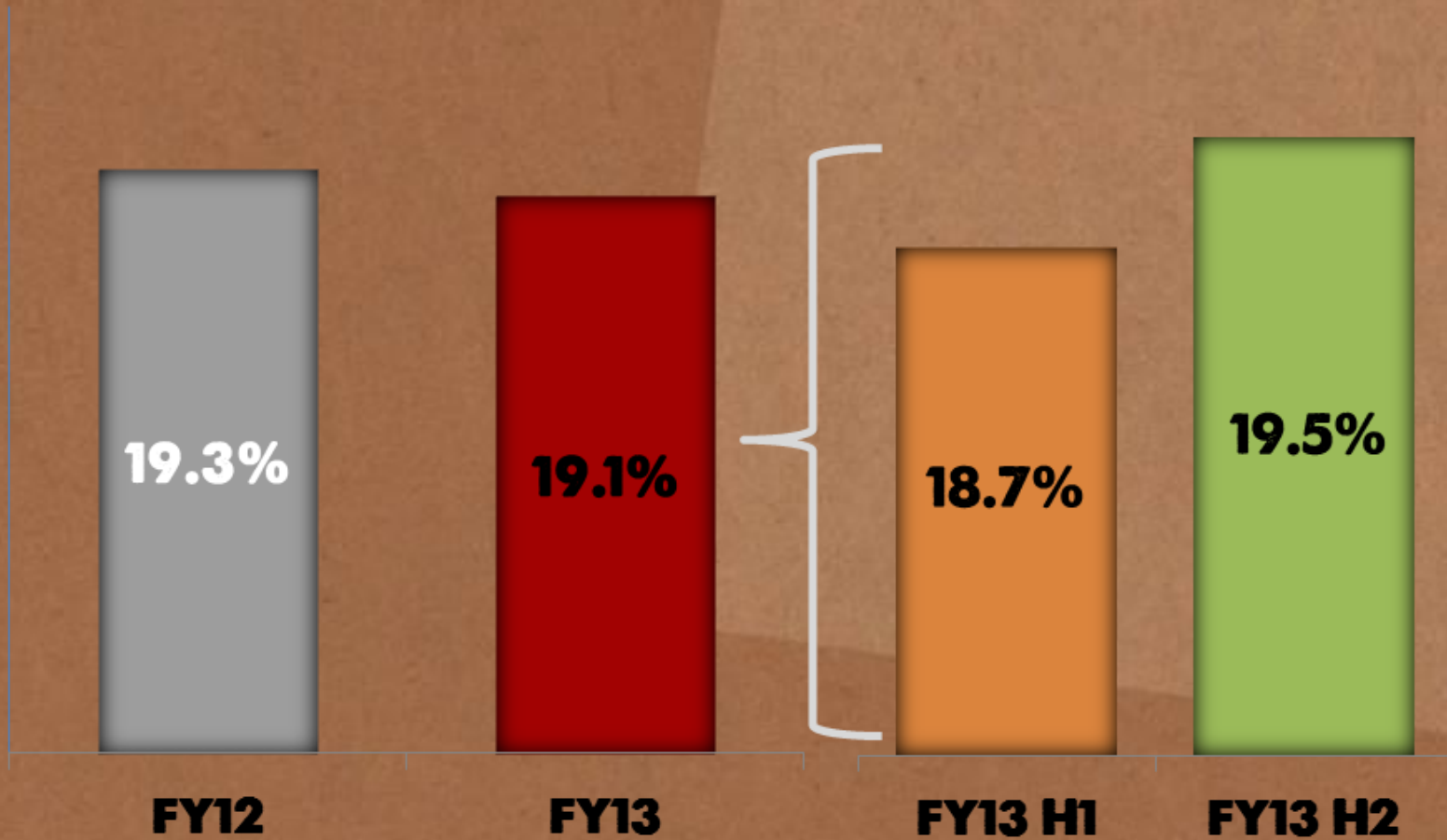
CEO'S ADDRESS

NEW BURGER BRAND





KFC: EBITDA MARGIN %





KFC: STORE TRANSFORMATIONS



PIZZA HUT: GAME CHANGER



Pizza Hut

\$4.90 each pick up
EVERYDAY

Available for a limited time at participating Pizza Hut stores. Offer applies to large Classics Range pizzas only. Pick up price indicated. Conditions apply.



Pizza Hut DELIVERY

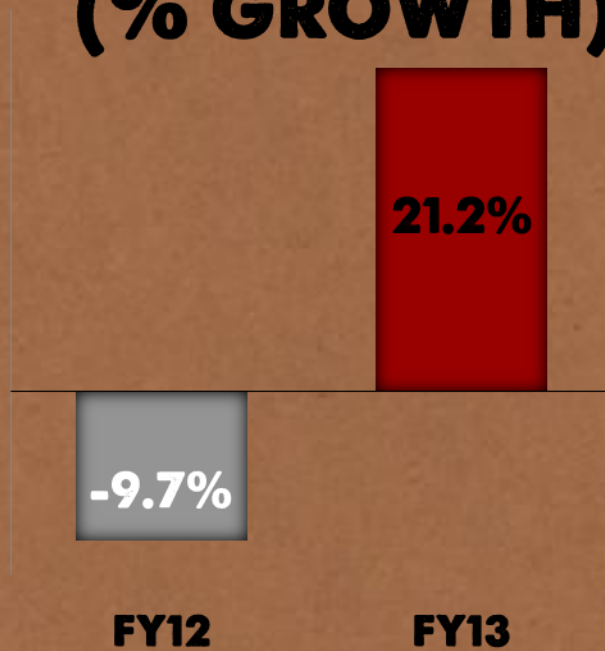
ONLY \$4.90 each pick up
EVERYDAY

Available for a limited time at participating Pizza Hut stores. Pick up price shown.

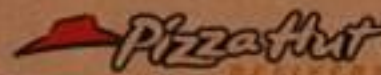
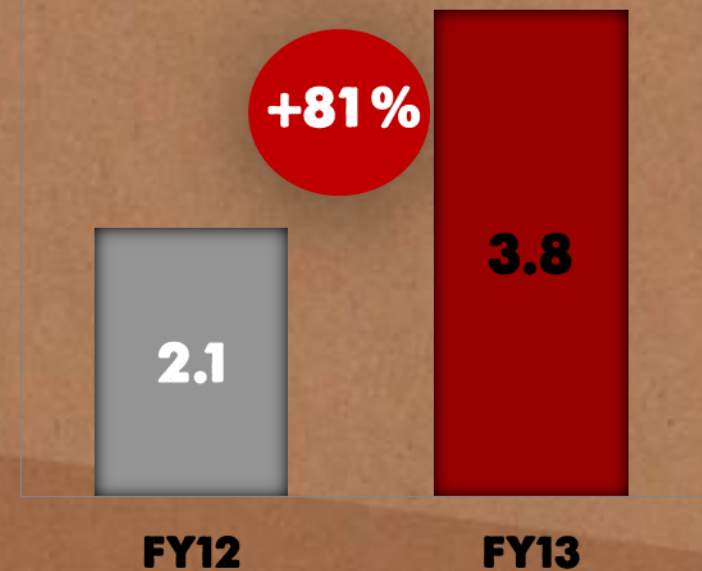


PIZZA HUT: A GREAT YEAR

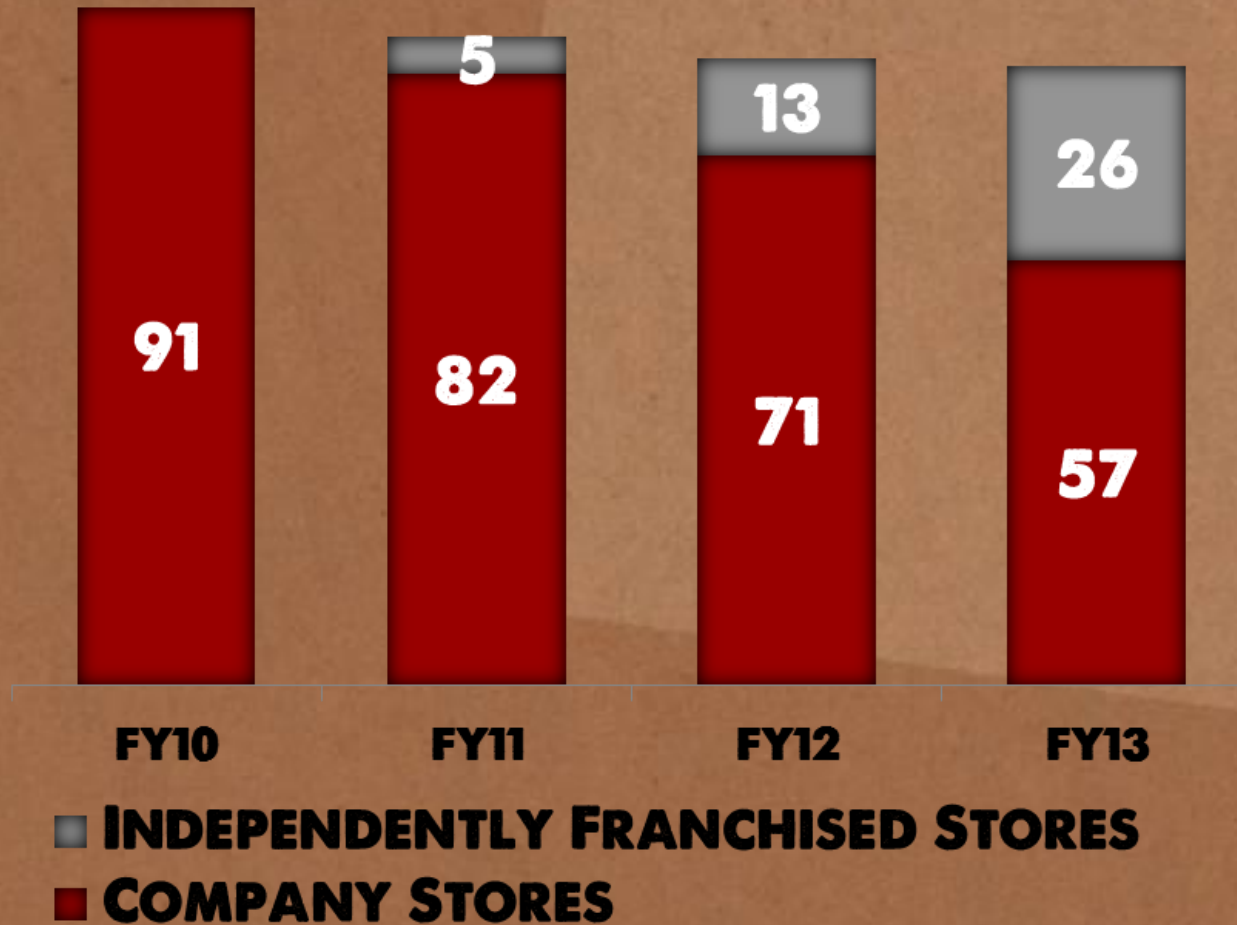
SAME STORE SALES (% GROWTH)



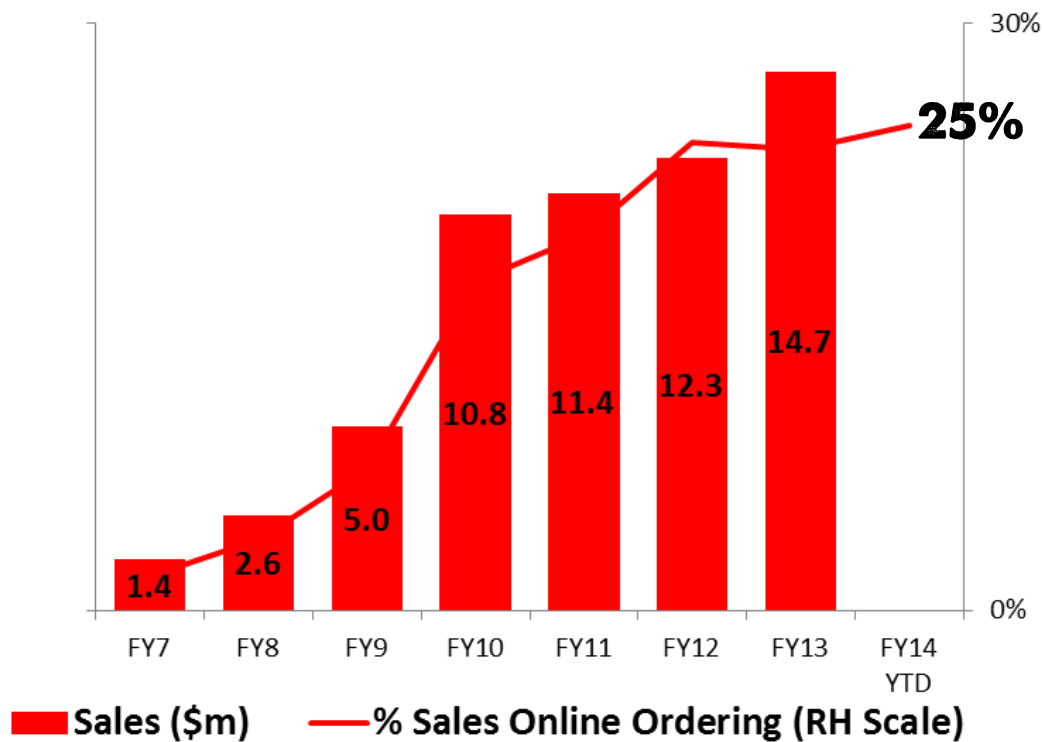
EBITDA (\$M)



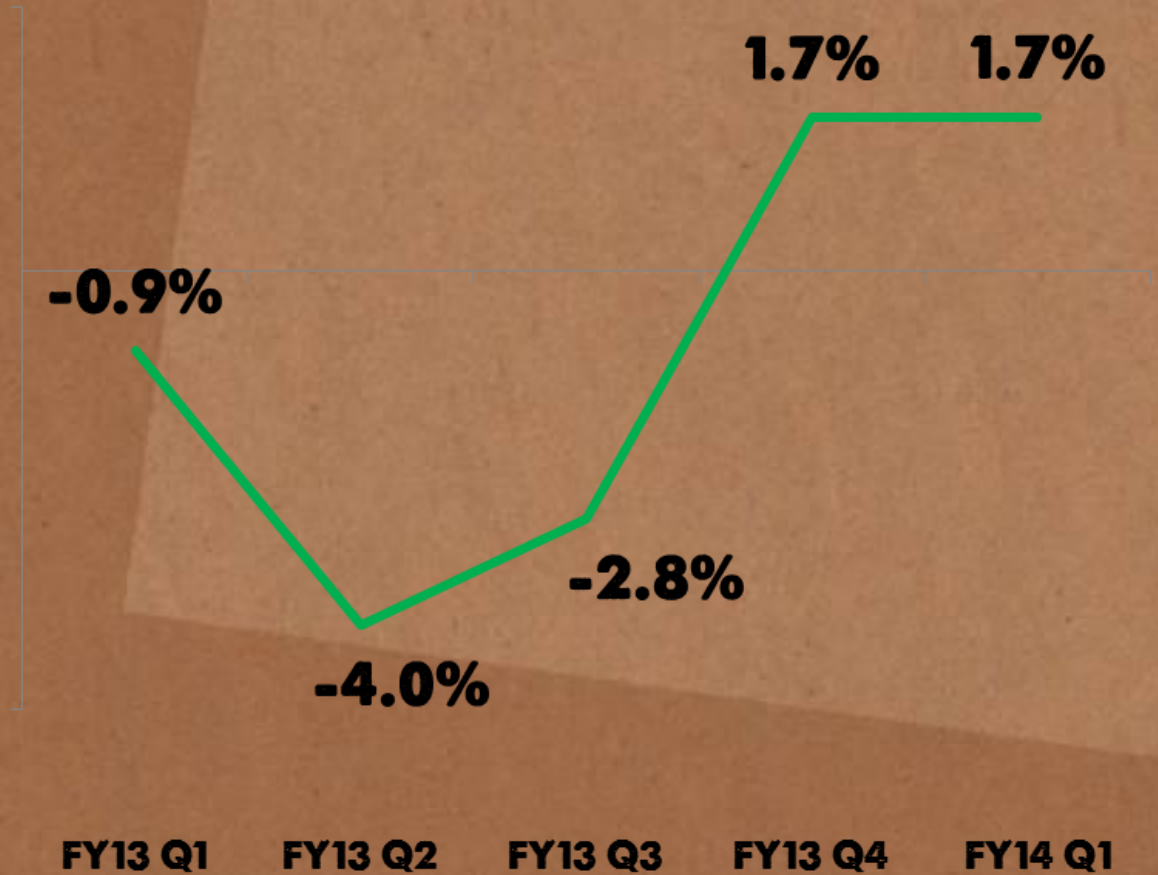
PIZZA HUT: STORE OWNERSHIP



PIZZA HUT: ONLINE ORDERING MIX



% SAME STORE SALES GROWTH





STATE

DHS
SURF LIFEGUARD

SURF RESCUE

SURF SAFE VARIETY BUCKET

\$2

From this bucket goes to
Surf Life Saving
New Zealand



SURF LIFE SAVING
NEW ZEALAND



Restaurant
BRANDS
NEW ZEALAND LTD

