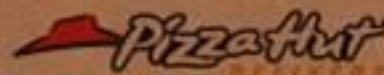


CHAIRMAN
TED VAN ARKEL



EXCITING & CHALLENGING

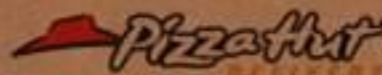




Restaurant

BRANDS

NEW ZEALAND LTD



KFC: FAST GROWING GLOBAL BRAND



AZERBAIJAN



CANADA



CHINA



A background image of a KFC restaurant with a red awning and the KFC logo.

18,000 RESTAURANTS 1,200 NEW STORES IN 2012 \$23 BILLION IN SALES

ICELAND



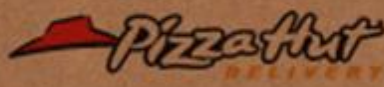
UK



INDIA



NETHERLANDS



PIZZA HUT: MAJOR PLAYER IN THE INTERNATIONAL PIZZA MARKETPLACE



SAUDI ARABIA



JAPAN



CHINA

949 NEW STORES IN 2012 13,000 STORES WORLDWIDE



USA



GERMANY



ENGLAND



EGYPT



INDIA

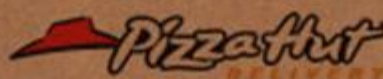


GUATEMALA

Restaurant

BRANDS

NEW ZEALAND LTD



STARBUCKS: LARGEST PLAYER IN THE CAFÉ SECTOR WORLDWIDE

STARBUCKS



CARL'S JR. : THE RISING STAR

1,300 STORES

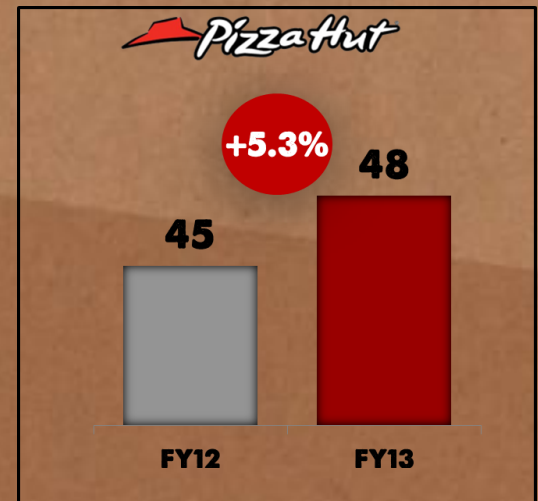
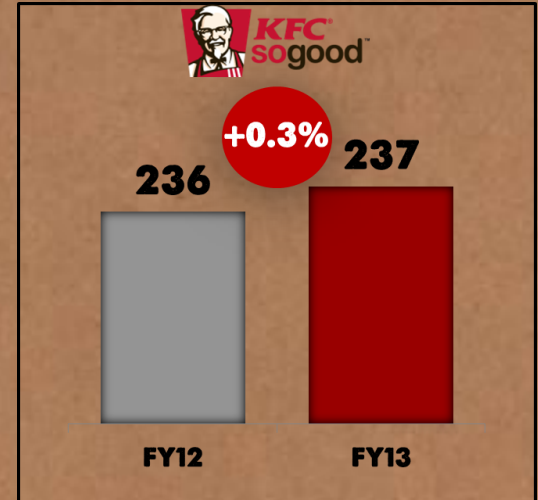
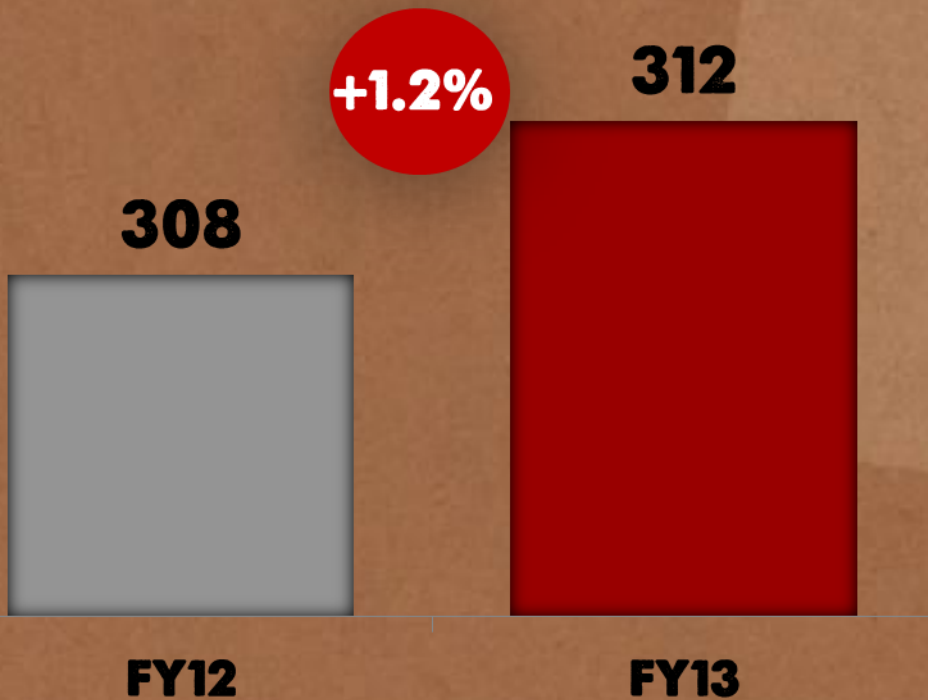
U.S & 18 INT'L MARKETS



105

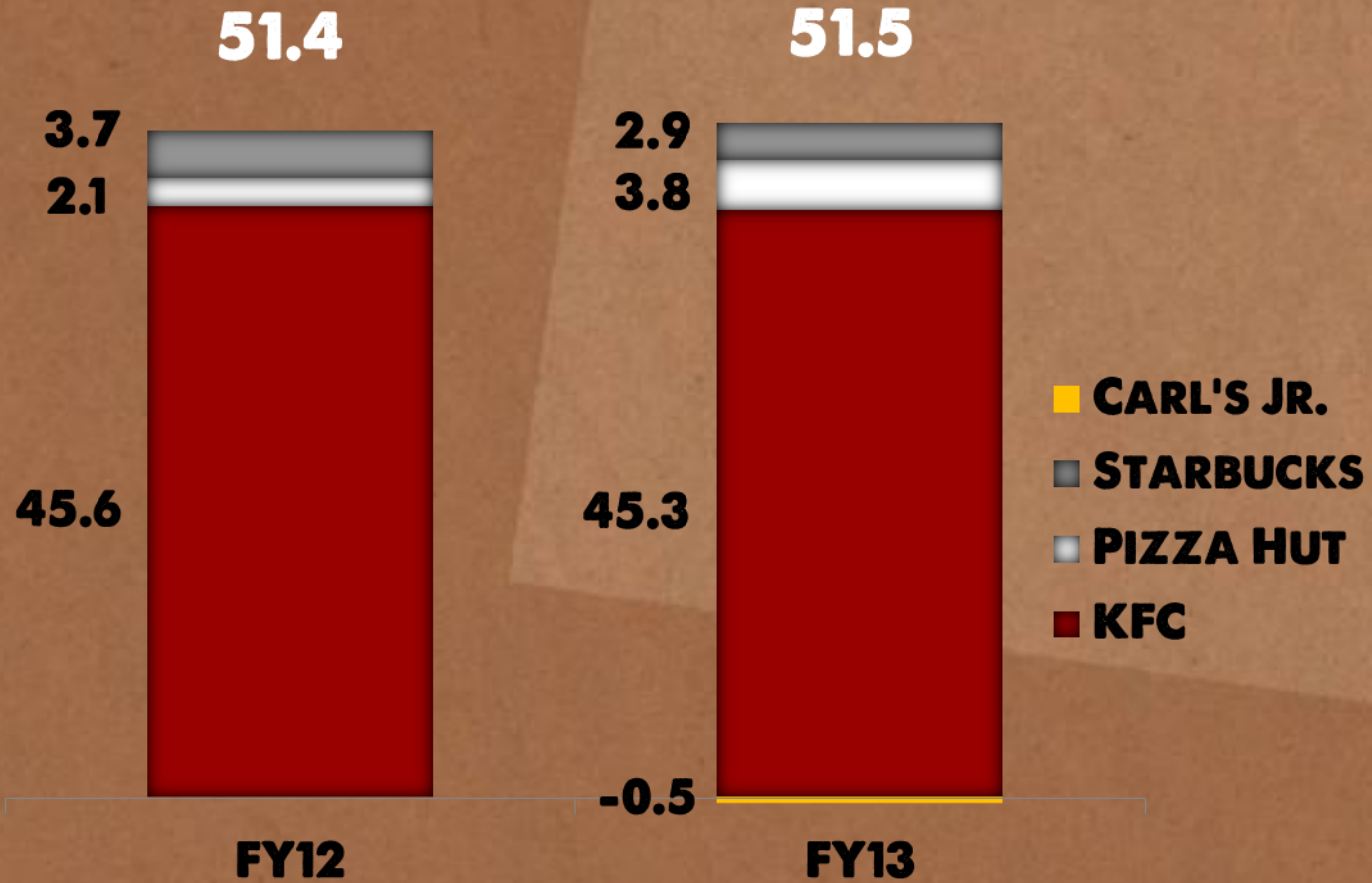
TOTAL SALES

GROUP (\$M)

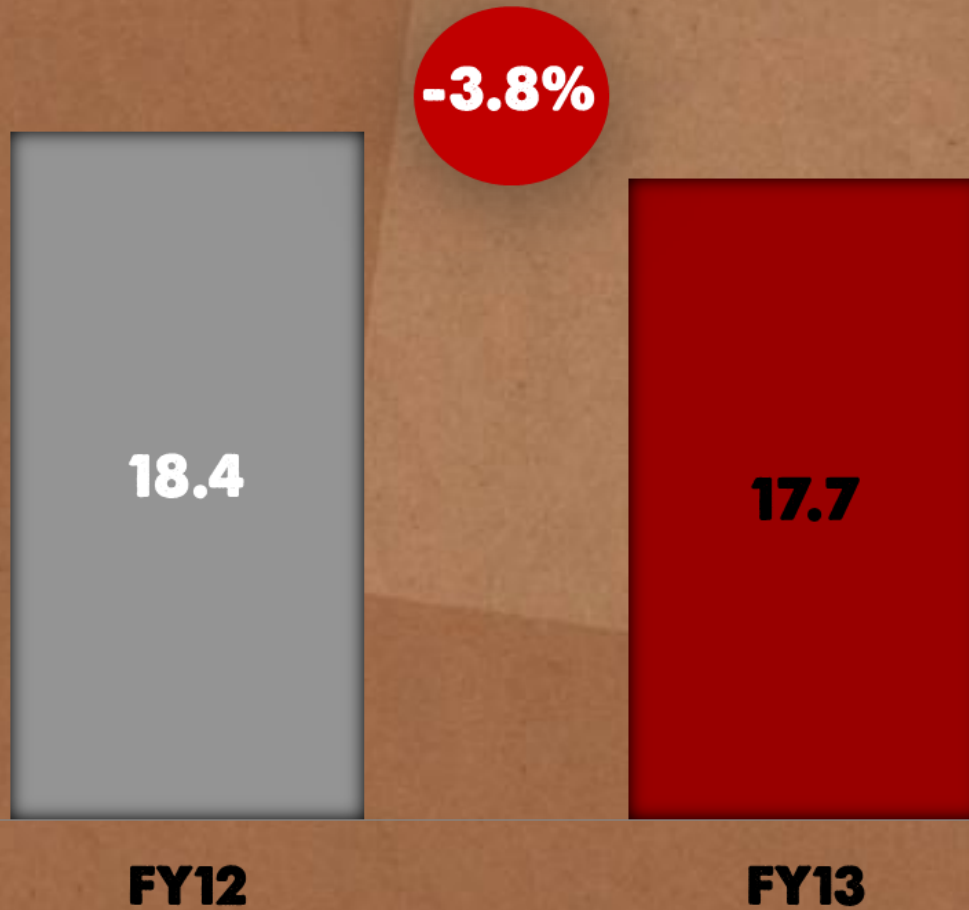




BRAND EBITDA (\$M)

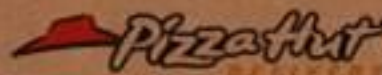


NPAT (EXCL NON-TRADING) (\$M)

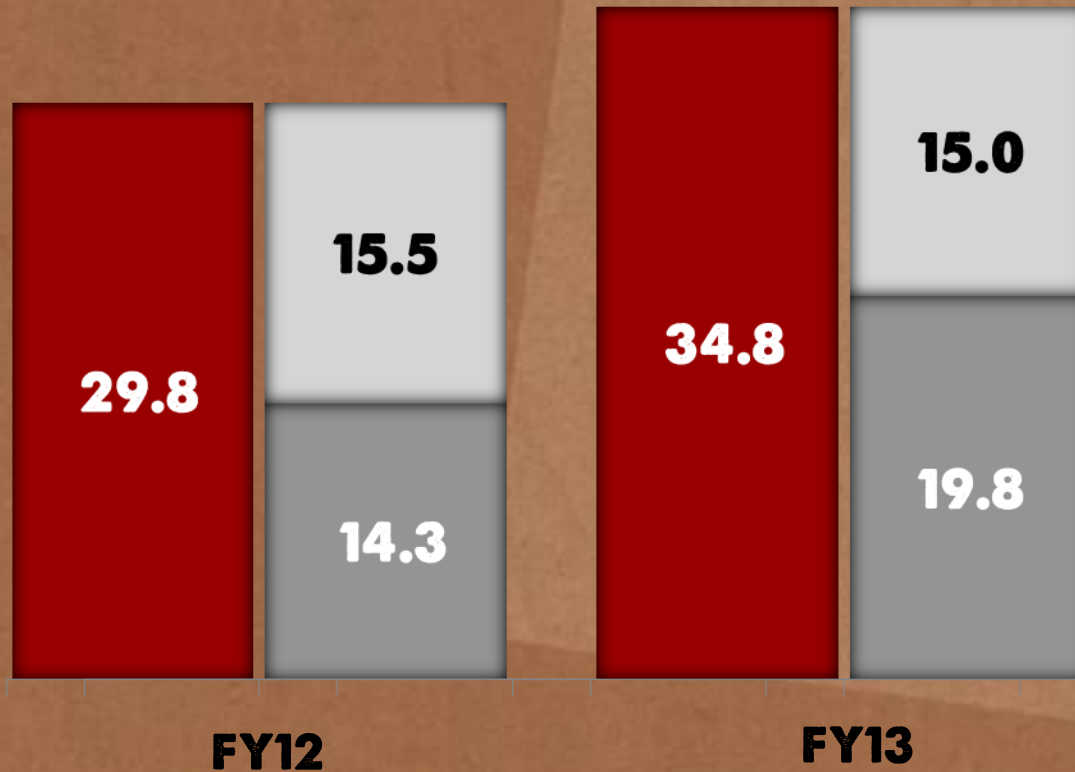


FY12

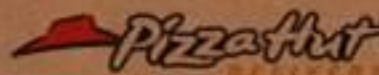
FY13



CASH FLOWS *(\$M)*



- FREE CASH FLOWS
- INVESTING CASH FLOWS
- OPERATING CASH FLOWS



RESTAURANT BRANDS

BULKING UP ON BEEF

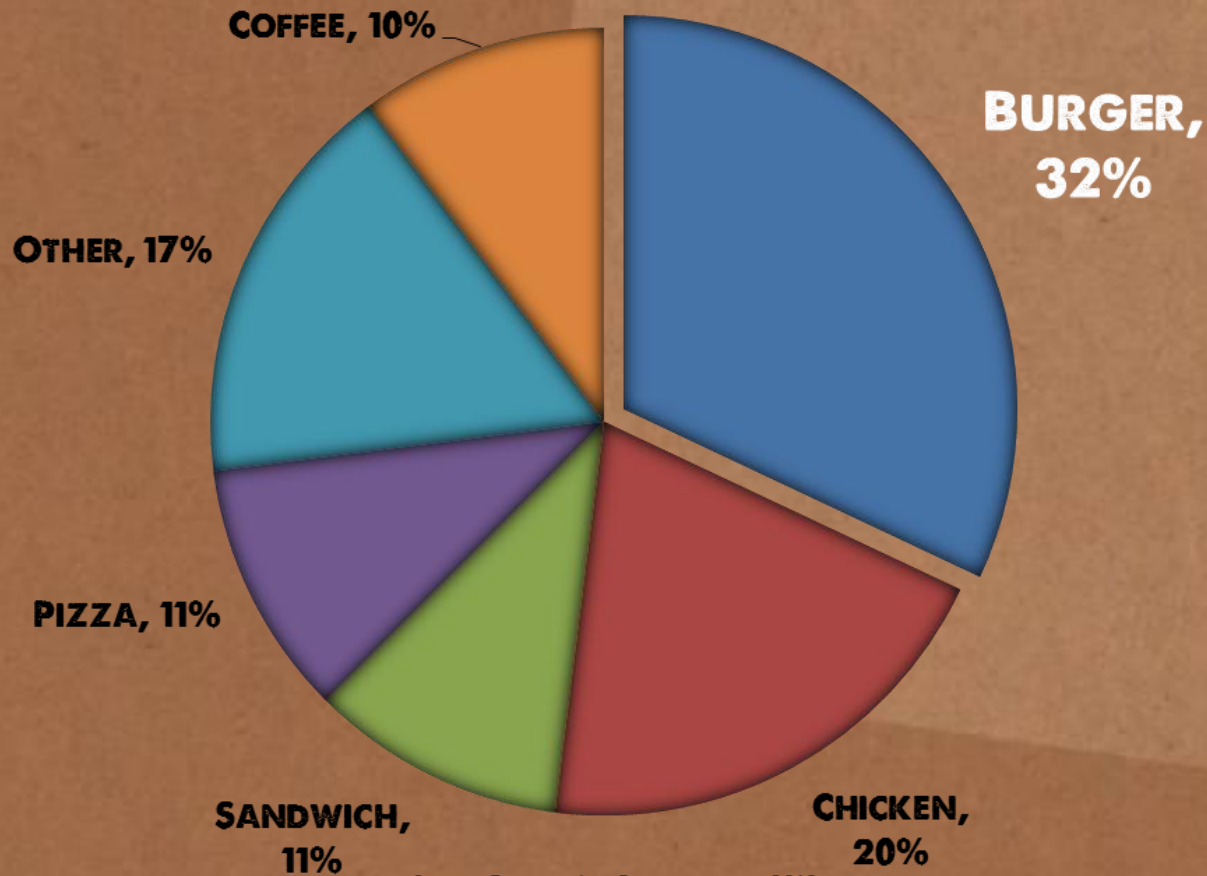


Restaurant

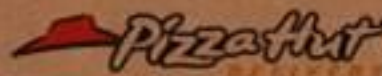
BRANDS



SEGMENT SHARE IN BRANDED QSR



Source: Euromonitor Passport report 2010





low carb
THICK BURGER

Combo \$10.99 Each \$8.99

Mushroom
THICK BURGER

Combo \$11.70 Each \$9.30

JALAPENO
THICK BURGER

Combo \$10.99 Each \$8.99

MEMPHIS
BBQ
BURGERS



Single Burger \$10.40
Double Burger \$11.40
THICKBURGER \$12.40

Each \$7.99
Each \$8.99
Each \$9.99

CHICKEN TENDER SANDWICHES

RANCH
Combo / Each
\$9.50 / \$7.99

Honey Mustard
Combo Each
\$9.50 / \$7.99

BACON SWISS CRISPY
Combo Each
\$10.50 / \$7.99

BREAKFAST PLATTERS & MORE

DELITE PLATTER \$6.99
DELITE PLATTER \$6.99
Super Deluxe Platter \$7.99
Panache Platter \$4.99

Combo \$8.99
Combo \$8.99
Combo \$8.99
Combo \$6.99

Each \$4.99
Each \$4.99
Each \$4.99
Each \$4.99

LOADED

Each \$9.99
French Toast \$9.99
Saffron French with Jam \$9.99
Fish, French, Egg & Cheese \$12.99



OUTLOOK



SAME STORE SALES

