Restaurant Brands New Zealand Limited

2010 Financial Statements

The Directors are pleased to present the Financial Statements of Restaurant Brands New Zealand Limited for the year ended 28 February 2010 contained on pages 2 to 33.

For and on behalf of the Board of Directors:

E K van Arkel Chairman		D A Pilkington Director	
Date	7 April 2010	Date	7 April 2010

RESTAURANT BRANDS NEW ZEALAND LIMITED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2010

		Grou	пр	Company		
\$NZ000's	Note	2010	2009	2010	2009	
Continuing operations						
Store sales revenue	3	317,849	309,106	-	-	
Other revenue	3_	495	472	12,256	6,313	
Total operating revenue		318,344	309,578	12,256	6,313	
Cost of goods sold	_	(255,136)	(256,879)	-		
Gross profit	_	63,208	52,699	12,256	6,313	
Distribution expenses		(3,781)	(4,221)	-	-	
Marketing expenses		(16,716)	(17,438)	-	-	
General and administration expenses		(12,945)	(10,572)	-	-	
EBIT before non-trading		29,766	20,468	12,256	6,313	
Non-trading Non-trading	6	(558)	(4,974)	-	-	
Earnings before interest and taxation (EBIT)	3	29,208	15,494	12,256	6,313	
Interest revenue		32	21	-	-	
Interest expense	_	(1,474)	(3,943)	(1,370)	(3,874)	
Net financing expenses	6	(1,442)	(3,922)	(1,370)	(3,874)	
Profit before taxation	_	27,766	11,572	10,886	2,439	
Taxation expense	7_	(8,230)	(3,317)	411	1,195	
Profit after taxation from continuing operations attributable to	_					
shareholders	_	19,536	8,255	11,297	3,634	
Other comprehensive income:						
Exchange differences on translating foreign operations		(1)	(76)	_	-	
Derivative hedging reserve		203	-	203	-	
Income tax relating to components of other comprehensive income		(61)	32	(61)	-	
Other comprehensive income for the full year, net of tax	_	141	(44)	142	-	
Total comprehensive income for the full year attributable to shareholders	_	19,677	8,211	11,439	3,634	
Basic earnings per share from continuing operations (cents)	18	20.11	8.50			
Basic earnings per share from total operations (cents)	18	20.11	8.50			
Diluted earnings per share from continuing operations (cents)	18	20.09	8.50			
Diluted earnings per share from total operations (cents)	18	20.09	8.50			

RESTAURANT BRANDS NEW ZEALAND LIMITED STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 28 FEBRUARY 2010

		Share	Share Option	Foreign Currency Translation	Derivative Hedging	Retained	
Group \$NZ000's	Note	Capital	Reserve	Reserve	Reserve	Earnings	Total
Balance as at 29 February 2008		(25,622)	(92)	(113)	-	(9,350)	(35,177)
Comprehensive income							
Profit after taxation from continuing operations							
attributable to shareholders						(8,255)	(8,255)
Other comprehensive income							
Movement in foreign currency translation reserve		-	-	44	-	-	44
Total other comprehensive income	_	-	-	44	-	-	44
Total comprehensive income	-	-	-	44	-	(8,255)	(8,211)
Transactions with owners							
Movement in share option reserve		-	13	-	-	-	13
Net dividends distributed	16_	_	-	-	-	6,313	6,313
Total transactions with owners		-	13	-	-	6,313	6,326
Balance as at 28 February 2009	_	(25,622)	(79)	(69)	-	(11,292)	(37,062)
Comprehensive income							
Profit after taxation from continuing operations							
attributable to shareholders						(19,536)	(19,536)
Other comprehensive income							
Movement in foreign currency translation reserve		-	-	1	-	-	1
Movement in derivative hedging reserve	_	-	-	-	(142)	-	(142)
Total other comprehensive income		-	-	1	(142)	-	(141)
Total comprehensive income	_	-	-	1	(142)	(19,536)	(19,677)
Transactions with owners							
Shares issued on exercise of options	17	(199)	11	-	-	-	(188)
Net dividends distributed	16_	-	-	-	-	8,257	8,257
Total transactions with owners		(199)	11	-	-	8,257	8,069
Balance as at 28 February 2010	15, 17	(25,821)	(68)	(68)	(142)	(22,571)	(48,670)

RESTAURANT BRANDS NEW ZEALAND LIMITED STATEMENTS OF CHANGES IN EQUITY (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2010

Note	Share	Share Option	Foreign Currency Translation	Derivative Hedging	Retained	Total
Note	(25,622)	(92)	Reserve -	Reserve -	24,776	(938)
					(2.624)	(3,634)
					(3,034)	(3,034)
-	-	-	-	-	(3,634)	(3,634)
	-	13	-	-	-	13
16_	-	-	-	-	6,313	6,313
	-	13	-	-	6,313	6,326
<u>-</u>	(25,622)	(79)	-	-	27,455	1,754
					(11,297)	(11,297)
_	-	-	-	(142)	-	(142)
	-	-	-	(142)	-	(142)
-	-	-	-	(142)	(11,297)	(11,439)
17	(199)	11	-	-	-	(188)
16_		-		-	8,257	8,257
_	(199)	11	-	-	8,257	8,069
15, 17	(25,821)	(68)	-	(142)	24,415	(1,616)
	17 16	Note Capital (25,622)	Note Capital Reserve (25,622) (92)	Note Share Option Translation Reserve Reserve	Note Share Option Translation Hedging Reserve Reserv	Note Share Option Translation Reserve Deficit

RESTAURANT BRANDS NEW ZEALAND LIMITED STATEMENTS OF FINANCIAL POSITION AS AT 28 FEBRUARY 2010

	Note	Group	Group	Company	Company
\$NZ000's		2010	2009	2010	2009
Non-current assets					
Property, plant and equipment	8	73,365	71,794	-	-
Investments in subsidiaries	10	-	-	150,396	150,396
Intangible assets	9	23,773	24,689	-	-
Deferred tax asset	11_	1,074	-	-	_
Total non-current assets	_	98,212	96,483	150,396	150,396
Current assets					
Inventories	12	1,822	2,098	-	-
Other receivables	13, 25	1,907	1,689	-	40
Cash and cash equivalents	25	826	787	92	-
Derivative financial instruments	14, 25	203	-	203	
Total current assets		4,758	4,574	295	40
Total assets	_	102,970	101,057	150,691	150,436
Equity attributable to shareholders					
Share capital	17	25,821	25,622	25,821	25,622
Reserves		278	148	210	79
Retained earnings / (deficit)	_	22,571	11,292	(24,415)	(27,455)
Total equity attributable to shareholders		48,670	37,062	1,616	(1,754)
Non-current liabilities					
Provisions and deferred income	21	5,543	4,091	-	-
Loans and finance leases	19, 25	79	34,414	-	34,260
Deferred tax liability	11_	-	359	-	-
Total non-current liabilities	_	5,622	38,864	-	34,260
Current liabilities					_
Bank overdraft	25	-	-	-	198
Income tax payable		3,689	751	-	-
Loans and finance leases	19, 25	17,862	285	17,670	-
Creditors and accruals	20, 25	25,445	22,121	119	-
Provisions and deferred income	21	1,371	1,617	-	-
Amounts payable to subsidiary companies	27	-	-	131,286	117,732
Liabilities associated with assets classified as held for sale	5	311	357	-	
Total current liabilities	_	48,678	25,131	149,075	117,930
Total liabilities	_	54,300	63,995	149,075	152,190
Total equity and liabilities	_	102,970	101,057	150,691	150,436

RESTAURANT BRANDS NEW ZEALAND LIMITED STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 28 FEBRUARY 2010

\$NZ000's	Note	Group 2010	Group 2009	Company 2010	Company 2009
Cash flows from operating activities					
Cash was provided by / (applied to):					
Receipts from customers		319,330	310,783	-	-
Payments to suppliers and employees		(273,359)	(281,552)	-	-
Dividends received		-	-	12,256	6,313
Interest received	6	32	21	-	-
Interest paid	6	(1,159)	(4,515)	(1,211)	(4,446)
(Payment) / receipt of income tax	7	(6,131)	(1,408)	1,000	1,670
Net cash from operating activities	24	38,713	23,329	12,045	3,537
Cash flows from investing activities					
Cash was provided by / (applied to):					
Payment for intangibles	9	(235)	(378)	-	-
Purchase of property, plant and equipment	8	(13,584)	(7,762)	-	-
Proceeds from disposal of property, plant and equipment		660	40	-	-
Sale of discontinued operations	4	(38)	(16)	-	-
Advances from subsidiary company		-	-	13,554	11,572
Net cash (used in) / from investing activities		(13,197)	(8,116)	13,554	11,572
Cash flows from financing activities					
Cash was provided by / (applied to):					
Cash received on the exercise of options	28	188	-	188	-
Decrease in loans	19	(16,624)	(8,288)	(16,590)	(8,238)
Decrease in finance leases	19	(134)	(397)	-	-
Dividends paid to shareholders	16	(8,257)	(6,313)	(8,257)	(6,313)
Supplementary dividends paid	_	(650)	(489)	(650)	(489)
Net cash (used in) financing activities	-	(25,477)	(15,487)	(25,309)	(15,040)
Net increase / (decrease) in cash and cash equivalents	<u>.</u>	39	(274)	290	69
Reconciliation of cash and cash equivalents					
Cash and cash equivalents at the beginning of the year:		787	1,061	(198)	(267)
Cash and cash equivalents at the end of the year:					
Cash on hand		304	324	-	-
Cash at bank	_	522	463	92	(198)
	25	826	787	92	(198)

1. General information

Restaurant Brands New Zealand Limited ("Company" or "Parent") together with its subsidiaries (the "Group") operate quick service and takeaway restaurant concepts.

The Company is a limited liability company incorporated and domiciled in New Zealand. The address of its registered office is Level 3, Westpac Building, Central Park, 666 Great South Road, Penrose, Auckland.

The financial statements were authorised for issue on 7 April 2010 by the Board of Directors who do not have the power to amend after issue.

2. Summary of significant accounting policies

The principal accounting policies adopted in the preparation of the consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

The consolidated financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with New Zealand equivalents to International Reporting Standards ("NZ IFRS"), and other applicable Financial Reporting Standards, as appropriate for profit oriented entities. The financial statements comply with International Financial Reporting Standards ("IFRS").

The consolidated financial statements are presented in New Zealand dollars, rounded where necessary to the nearest thousand dollars. The Group divides its financial year into thirteen 4-week periods. The 2010 full year results are for 52 weeks (2009: 53 weeks).

Entities reporting

The financial statements for the Group are the consolidated financial statements comprising the economic entity Restaurant Brands New Zealand Limited and its subsidiaries. The financial statements of the Parent are for the Company as a separate legal entity.

The Parent and the Group are designated as profit oriented entities for financial reporting purposes.

Statutory base

The Company is listed on the New Zealand Stock Exchange ("NZX"). It is registered under the Companies Act 1993 and is an issuer in terms of the Financial Reporting Act 1993. The financial statements have been prepared in accordance with the requirements of the Financial Reporting Act 1993 and the Companies Act 1993.

Historical cost convention

The consolidated financial statements have been prepared on the historical cost convention, except for financial derivatives which are stated at their fair value and are discussed further below.

Critical accounting estimates

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The estimates and assumptions that have a significant risk at causing material adjustment to the carrying value of assets and liabilities within the next financial year are addressed below.

(i) Goodwill impairment

As disclosed in Note 9, the Group undertook impairment testing of its operating divisions. Note 9 sets out the key assumptions used to determine the recoverable amount along with a sensitivity analysis.

(ii) Income tax

There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

(a) Basis of consolidation

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The purchase method of accounting is used to account for the acquisition of subsidiaries by the Group. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any minority interest. The excess of the cost of acquisition over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill. If the cost of acquisition is less than the fair value of the net assets of the subsidiary acquired, the difference is recognised directly in the statement of comprehensive income.

Intra group balances and profits resulting from intra group transactions are eliminated in preparing the consolidated financial statements.

(b) Foreign currency translation

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income. Amounts qualifying as cash flow hedges and qualifying net investment hedges are also recognised in the statement of comprehensive income.

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to New Zealand dollars at exchange rates at the reporting date. The income and expenses of foreign operations are translated to New Zealand dollars at exchange rates at the dates of the transactions.

Exchange differences arising from the translation of the net investment in foreign operations are recognised in the foreign currency translation reserve and are released to the statement of comprehensive income upon disposal.

(c) Financial instruments

Non-derivative financial instruments

Non-derivative financial instruments comprise trade and other receivables, which are initially recognised at fair value plus transaction costs and subsequently measured at amortised cost, cash and cash equivalents, loans and borrowings (initially recognised at fair value plus transaction costs and subsequently measured at amortised cost), and trade and other payables which are stated at fair value.

Non-derivative financial instruments are recognised initially at fair value plus any directly attributable transaction costs.

A financial instrument is recognised when the Group becomes a party to the contractual provisions of the instrument. Financial assets are derecognised when the Group's contractual rights to the cash flows from the financial assets expire or when the Group transfers the financial asset to another party without retaining control or substantially all risks and rewards of the asset. Regular way purchases and sales of financial assets are accounted for at trade date, i.e. the date that the Group commits itself to purchase or sell the asset. Financial liabilities are derecognised when the Group's obligations specified in the contract expire or are discharged or cancelled.

Derivative financial instruments

The Group has various derivative financial instruments to manage the exposures that arise due to movements in foreign currency exchange rates and interest rates arising from operational, financing and investment activities. The Group does not hold derivative financial instruments for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for at fair value through the profit or loss. Embedded derivatives are separated from the host contract and accounted for separately if the economic characteristics and risks of the host contract and the embedded derivative are not closely related. A separate instrument with the same terms as the embedded derivative would meet the definition of a derivative, and the combined instrument is not measured at fair value through profit or loss.

Derivatives are recognised initially at fair value, attributable transaction costs are recognised in profit or loss when incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are accounted for as described below.

Derivative financial instruments (continued)

The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rate swaps is based on broker quotes. Those quotes are tested for reasonableness by discounting estimated future cash flows based on the terms and maturity of each contract and using market interest rates for a similar instrument at the measurement date.

Fair value hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly

Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

Cash flow hedges

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognised directly in equity to the extent that the hedge is effective. To the extent that the hedge is ineffective, changes in fair value are recognised in profit or loss.

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in equity remains there until the forecast transaction occurs. When the hedged item is a non-financial asset, the amount recognised in equity is transferred to the carrying amount of the asset when it is recognised. In other cases the amount recognised in equity is transferred to profit or loss in the same period that the hedged item affects profit or loss.

(d) Revenue recognition

Goods sold and services rendered

Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs of possible return of goods can be estimated reliably and there is no continuing management involvement with the goods. Other revenue represents sales of services and is recognised in the accounting period in which the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided.

Dividend income

Dividend income is recognised when the right to receive payment is established.

Interest revenue

Interest revenue is recognised on a time proportion basis using the effective interest method.

Grants

A grant is recognised in the statement of financial position initially as deferred income when there is reasonable assurance that it will be received and that the Group will comply with the conditions associated with the grant, and subsequently recognised in the statement of comprehensive income when the requirements under the grant have been met. Grants that compensate the Group for the cost of an asset are recognised in the statement of comprehensive income on a systematic basis over the useful life of the asset.

(e) Net financing costs

Net financing costs comprise: interest payable on borrowings calculated using the effective interest rate method; interest received on funds invested calculated using the effective interest rate method; foreign exchange gains and losses; gains and losses on certain financial instruments that are recognised (i.e. unhedged derivatives) in the statement of comprehensive income; unwinding of the discount on provisions and impairment losses on financial assets.

(f) Lease payments

Finance leases

Minimum lease payments under finance leases are apportioned between the finance charge and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

Operating leases

Payments made under operating leases are recognised in the statement of comprehensive income on a straight line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense over the term of the lease.

(g) Income tax expense

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the statement of comprehensive income. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and differences relating to investments in subsidiaries and jointly controlled entities to the extent that they probably will not reverse in the foreseeable future.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary difference can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

Deferred tax assets and liabilities are set off only if there is a legal right of set off and they relate to income taxes levied by the same taxation authorities.

(h) Advertising and promotion costs

Expenditure on advertising and promotional activities is recognised as an expense when the Group has the right to access the goods or has received the service.

(i) Royalties paid

Royalties are recognised as an expense as revenue is earned.

(j) Financial assets

The Group classifies its financial assets in the following categories: at fair value through profit or loss or loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the balance sheet date. These are classified as non-current assets. The Group's loans and receivables comprise 'other receivables' and 'cash and cash equivalents' in the statement of financial position.

(k) Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

(l) Trade payables

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

(m) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the statement of comprehensive income over the period of the borrowings using the effective interest method.

(n) Intangible assets

Goodwill

Goodwill arises on the acquisition of subsidiaries and business combinations. Goodwill is measured at cost less accumulated impairment losses. Goodwill is allocated to cash generating units and is tested annually for impairment.

(n) Intangible assets (continued)

Concept development costs and fees

Concept development costs and fees include certain costs, other than the direct cost of obtaining the franchise, associated with the establishment of quick service and takeaway restaurant concepts. These include, for example, professional fees and consulting costs associated with the establishment of a new brand or business acquisition.

These costs are capitalised where the concept is proven to be commercially feasible and the related future economic benefits are expected to exceed those costs with reasonable certainty. These are subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight line basis over the period which future economic benefits are reasonably expected to be derived.

Acquired software costs

Software costs have a finite useful life. Software costs are capitalised and amortised over the estimated economic life of three years.

(o) Property, plant and equipment

Owned assets

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Where appropriate, the cost of property, plant and equipment includes site preparation costs, installation costs and the cost of obtaining resource consents. Borrowing costs associated with property, plant and equipment are expensed as incurred.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the statement of comprehensive income as incurred.

Leased assets

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. Assets acquired by way of finance leases are stated initially at an amount equal to the lower of its fair value and present value of the future minimum lease payments. Subsequent to initial recognition the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and are not recognised on the Group's statement of financial position. The Group also leases certain plant and equipment and land and buildings by way of operating lease. The cost of improvements to leasehold assets is capitalised as buildings or leasehold improvements and then depreciated as outlined below.

Capital work in progress

All costs relating to an asset are first recorded in capital work in progress. Once all associated costs for an asset are established with relative certainty, the asset is then transferred from work in progress and capitalised into property, plant and equipment.

Store start up costs

Costs incurred in connection with assessing the feasibility of new sites are expensed as incurred with the exception of franchise costs and certain development costs and fees as discussed above.

Depreciation

Land is not depreciated. Depreciation is recognised in the statement of comprehensive income and is calculated on a straight line basis to allocate the cost of an asset, less any residual value, over its estimated useful life. Leased assets are depreciated over the shorter of the lease term and their useful lives. The estimated useful lives of fixed assets are as follows:

Leasehold improvements5 - 20 yearsPlant and equipment3 - 12.5 yearsMotor vehicles4 yearsFurniture and fittings3 - 10 yearsComputer equipment3 - 5 years

Depreciation methods, useful lives and residual values are reassessed at the reporting date.

(p) Inventories

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price less the estimated costs of marketing, selling and distribution. The cost of inventories is based on the first-in first-out principle and includes expenditure incurred in acquiring the inventories and bringing them to their existing condition and location.

(q) Dividends

Dividends are accrued in the period that they are authorised.

(r) Impairment on non financial assets

The carrying amounts of the Group's assets except for inventories and deferred tax assets are reviewed at each balance date to determine whether there is any indication of impairment. If any such indication exists then the asset's or Cash Generating Unit's (CGU's) recoverable amount is estimated. For goodwill and intangible assets that have indefinite lives or that are not yet available for use, the recoverable amount is estimated at each reporting date. An impairment loss is recognised whenever the carrying amount of an asset or CGU exceeds its recoverable amount. A CGU is the smallest identifiable asset group that generates cash flows that are largely independent from other assets and groups.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses directly reduce the carrying amount of assets and are recognised in the statement of comprehensive income. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

Except for impairment losses on goodwill, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. An impairment loss in respect of goodwill is not reversed.

(s) Share capital

Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity.

(t) Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, which comprise share options granted to employees.

(u) Employee benefits

Other long-term employee benefits

The Group's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. The benefit is discounted to determine its present value.

Share-based payment transactions

The grant date fair value of options granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period in which the employees become unconditionally entitled to the options. The amount recognised as an expense is adjusted to reflect the actual number of share options that vest. The fair value of the options granted is measured using an options pricing model, taking into account the terms and conditions upon which the options were granted. The amount recognised as an expense is adjusted to reflect the actual number of share options that vest except where forfeiture is only due to share prices not achieving the threshold for vesting.

Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A provision is recognised for the amount expected to be paid under short-term cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(v) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Senior Leadership Team. The Senior Leadership Team reviews the Group's internal reporting in order to assess performance and allocate resources.

(w) Goods and services tax

The statement of comprehensive income and statements of cash flows have been prepared exclusive of Goods and Services Taxation (GST). All items in the statement of financial position are stated net of GST, with the exception of receivables and payables, which include GST invoiced.

(x) Non-current assets held for sale

Non-current assets (or disposal groups comprising assets and liabilities) that are expected to be recovered primarily through sale rather than through continuing use are classified as held for sale. Immediately before classification as held for sale, the assets (or components of a disposal group) are remeasured in accordance with the Group's accounting policies. Thereafter generally the assets (or disposal group) are measured at the lower of their carrying amount and fair value less costs to sell. Impairment losses on initial classification as held for sale and subsequent gains or losses on re-measurement are recognised in the statement of comprehensive income. Gains are not recognised in excess of any cumulative impairment loss.

(y) Discontinued operations

A discontinued operation is a component of the Group's business that represents a separate major line of business or geographical area of operations that has been disposed of, or is held for sale, or is a subsidiary acquired exclusively with a view to resale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is restated as if the operation has been discontinued from the start of the comparative period.

(z) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Restructuring

A provision for restructuring is recognised when the Group has approved a detailed and formal restructuring plan, and the restructuring either has commenced or has been announced publicly. Future operating costs are not provided for.

Onerous contracts

A provision for onerous contracts is recognised when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with that contract.

(aa) Non-trading items

The Group seeks to present a measure of comparable underlying performance on a consistent basis. In order to do so, the Group separately discloses items considered to be unrelated to the day to day operational performance of the Group. Such items are classified as non-trading items and are separately disclosed in the statement of comprehensive income and notes to the financial statements.

(ab) New standards and interpretations

New and amended standards adopted by the Group

The Group has adopted the following new and amended IFRSs as of 1 January 2009:

• NZ IAS 1 (revised) Presentation of financial statements – effective 1 January 2009. The revised standard prohibits the presentation of items of income and expenses (that is, 'non-owner changes in equity') in the statement of changes in equity, requiring 'non-owner changes in equity' to be presented separately from owner changes in equity in a statement of comprehensive income. As a result the Group presents in the statement of changes in equity all owner changes in equity, whereas all non-owner changes in equity are presented in the statement of comprehensive income. Comparative information has been re-presented so that it also is in conformity with the revised standard. As the change in accounting policy only impacts presentation aspects, there is no impact on earnings per share.

(ab) New standards and interpretations (continued)

- NZ IAS 23 Borrowing costs (revised) effective 1 January 2009 requires an entity to capitalise borrowings costs directly
 attributable to the acquisition, construction or production of a qualifying asset. The amendment is not presently
 applicable to the Group.
- NZ IFRS 2 (amendment) Share-based payment effective 1 January 2009 deals with vesting conditions and cancellations. It clarifies that vesting conditions are service conditions and performance conditions only. Other features of a share-based payment are not vesting conditions. These features would need to be included in the grant date fair value for transactions with employees and others providing similar services; they would not impact the number of awards expected to vest or valuation thereof subsequent to grant date. All cancellations, whether by the entity or by other parties, should receive the same accounting treatment. The amendment does not have an impact on the Group.
- NZ IFRS 7 Financial instruments disclosures (amendment) effective 1 January 2009. The amendment requires enhanced disclosures about fair value measurement and liquidity risk. In particular, the amendment requires disclosure of fair value measurements by level of a fair value measurement hierarchy. As the change in accounting policy only results in additional disclosures, there is no impact on earnings per share.
- NZ IFRS 8 Operating segments effective 1 January 2009. The standard requires an entity to adopt the 'management approach' to reporting on the financial performance of its operating segments. The information reported is what management uses internally for evaluating segment performance and deciding how it allocates resources to operating segments, along with an explanation of the basis on which the segment information is prepared. As a result the Group has re-presented comparative information so that it is in conformity with the standard. Refer to Note 3 and the accompanying discussion.

Relevant standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Group

- NZ IAS 24 Related party disclosures simplifies the definition of a related party, clarifying its intended meaning and eliminating inconsistencies from the definition. NZ IAS 24 is effective for accounting periods beginning 1 July 2011. The revision is not expected to have a material impact on the Group.
- NZ IAS 27 Consolidated and separate financial statements (amended) introduces a number of changes relating to changes in ownership interest in a subsidiary without loss of control, allocation of losses of a subsidiary and accounting for the loss of control of a subsidiary. NZ IAS 27 (amended) is effective for accounting periods beginning 1 July 2009. The standard is not expected to have any impact on the Group.
- NZ IAS 32 Amendment: Financial instrument: presentation classification of rights issues clarifies the matter of classification of rights issues. NZ IAS 32 (Amendment) is effective for accounting periods beginning 1 February 2010. The amendment is not expected to have any impact on the Group.
- NZ IAS 39 Amendment: NZ equivalent to IAS 39 financial instruments: recognition and measurement eligible hedged items clarifies existing principles that determine whether specific risks or portions of cash flows are eligible for designation in a hedging relationship. NZ IAS 39 (Amendment) is effective for accounting periods beginning 1 July 2009. The amendment is not expected to have an impact on the Group.
- NZ IFRS 2 Amendment: Group cash-settled share-based payment transactions require an entity receiving goods or services in either an equity-settled or a cash-settled share-based payment transaction to account for the transaction in its separate or individual financial statements. The current standard requires attribution of group share-based payment transactions only if they are equity-settled. NZ IFRS 2 (Amendment) is effective for accounting periods beginning 1 January 2010. The amendment is not expected to have any impact on the Group.
- NZ IFRS 3 Business combinations (revised) introduces a number of changes, the most significant requiring to expense transaction costs and a choice to measure a non controlling interest at fair value or at its proportionate interest in the acquiree's net assets. NZ IFRS 3 (Revised) is effective for accounting periods beginning 1 July 2009. The standard is not expected to have any impact on the Group.
- NZ IFRS 5 Improvements to NZ equivalents to IFRS: plan to sell the controlling interest in a subsidiary. The standard is effective for accounting periods starting 1 July 2009 and is not expected to have an impact on the Group.
- *NZ IFRS 9 Financial instruments* specifies how an entity should classify and measure financial assets, including some hybrid contracts. NZ IFRS 9 is intended to replace NZ IAS 39. NZ IFRS 9 is effective for accounting periods beginning 1 January 2013. The standard is not expected to have a material impact on the Group.

(ab) New standards and interpretations (continued)

- Improvements to NZ equivalents to international financial reporting standards (Approved May 2009) introduces amendments to a number of NZ standards which will result in accounting changes for presentation, recognition or measurement purposes. Amendments to certain standards are effective for accounting periods starting 1 July 2009 and 1 January 2010 for all other amendments. The amendments are expected to have a minimal impact on the Group.
- NZ IFRIC 14 Amendment: The limit on a defined benefit asset, minimum funding requirements and their interaction clarifies the treatment of prepayment of future contributions when there is a minimum funding requirement. NZ IFRIC 14 (Amendment) is effective for accounting periods beginning 1 January 2011. The amendment is not expected to impact the Group.
- NZ IFRIC 17 Distributions of non-cash assets to owners outlines how an entity should measure distributions of assets, other than cash, as a dividend to its owners as owners acting in their capacity as owners. NZ IFRIC 17 is effective for accounting periods beginning 1 July 2009. The interpretation is not expected to have any impact on the Group.
- NZ IFRIC 18 Transfers of assets from customers provides guidance on the transfer of assets or cash received from
 customers. NZ IFRIC 18 is effective for accounting periods beginning 1 July 2009. The interpretation is not expected
 to have any impact on the Group.
- NZ IFRIC 19 Extinguishing financial liabilities with equity instruments covers accounting by an entity when the terms of a financial liability are renegotiated and result in the entity issuing equity instruments to a creditor of the entity to extinguish all or part of the financial liability. NZ IFRIC 19 is effective for accounting periods beginning 1 July 2010. The interpretation is not expected to have an impact on the Group.

3. Segmental reporting

The Group has three operating segments: KFC, Pizza Hut and Starbucks Coffee. All three segments operate quick service and takeaway restaurant concepts. No operating segments have been aggregated.

The segments were determined primarily because the Group manages each business separately. The reportable segments are each managed separately as they operate in three distinct markets, sell distinct products, have distinct production processes and have distinct operating and gross margin characteristics. The Group operates in New Zealand.

For the purposes of preparing the prior year comparative figures, the Group has also included Pizza Hut Victoria as an additional operating segment. Pizza Hut Victoria ceased trading during the 2009 financial year.

Under the title "All other segments" represents general and administration support centre costs ("G&A"). G&A support centre costs are not an operating segment as the costs incurred are incidental to the Group's activities.

The Group evaluates performance and allocates resources to its operating segments on the basis of segment assets, segment revenues, concept earnings before interest and tax and depreciation and amortisation ("concept EBITDA"), and earnings before interest and tax basis ("concept EBIT").

The accounting policies of the Group's segments are the same as those described in the notes to the Group's financial statements. Segment assets include items directly attributable to the segment (i.e. fixed assets, intangible assets and inventories). Unallocated items comprise other receivables, cash and cash equivalents and derivative financial instruments as they are all managed on a central basis. These are part of the reconciliation to total assets in the statement of financial position. Segment capital expenditure is the total cost incurred during the period to acquire property, plant and equipment and intangible assets other than goodwill.

The Group has not disclosed segment liabilities as the chief operating decision maker (the Senior Leadership Team) evaluates performance and allocates resources on the basis of Group information.

3. Segmental reporting (continued)

	KFC		Pizza Hu	t	Starbucks C	offee	Pizza Hut Victo	oria*	All Other Segn	nents**	Consoli	idated	Continuing	Discontinued	Continuing	Discontinued
\$NZ000's	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009	2010	2010	2009	2009
Business Segments																
Store sales revenue	223,228	211,531	64,158	64,595	30,463	32,980	-	275	-	-	317,849	309,381			309,106	27:
Other revenue	-	-	-	-	-	-	-	-	495	472	495	472			472	
Total operating revenue	223,228	211,531	64,158	64,595	30,463	32,980	-	275	495	472	318,344	309,853	318,344	!	309,578	27:
Concept EBITDA before general and administration																
expenses	46,268	37,993	5,403	2,771	3,224	2,941	-	-	-	-	54,895	43,705	54,895	,	43,705	
_																
Depreciation	(6,233)	(6,203)	(3,597)	(4,022)	(1,647)	(1,772)	-		(526)	(380)	(12,003)	(12,377)	(12,003)		(12,377)	
Loss on sale of property, plant and equipment (included																
in depreciation)	(136)	(88)	(11)	(47)	(28)	(12)	-	-	-	-	(175)	(147)	(175)		(147)	
Amortisation (included in cost of sales)	(554)	(560)	(321)	(247)	(152)	(186)	-	-	(67)	(237)	(1,094)	(1,230)	(1,094)		(1,230)	
G&A - area managers, general managers and support																
centre	(2,233)	(1,781)	(1,429)	(1,354)	(932)	(934)	-	-	(7,263)	(5,414)	(11,857)	(9,483)	(11,857)		(9,483)	
Segment result before non-trading	37,112	29,361	45	(2,899)	465	37	-	-	(7,856)	(6,031)	29,766	20,468	29,766	5	20,468	
Impairment on property plant and againment	(168)	(75)	(228)	(25)							(396)	(100)	(396)	,	(100)	
Impairment on property, plant and equipment Impairment on intangibles	(100)	(73)	(220)	(3,698)	-	•	-	•	-	-	(390)	(3,698)	` '	<u>'</u>	(3,698)	
Other non-trading	236	(411)	(159)	(3,098)	(239)	(394)	-	128	-	-	(162)	(1,048)			(1,176)	128
Segment result (Concept EBIT)	37,180	28,875	(342)	(6,993)	226	(357)		128	(7,856)	(6,031)	29,208	15,622			15,494	12
Segment result (concept ED11)	37,100	20,073	(342)	(0,773)	220	(331)		120	(7,050)	(0,031)	27,200	13,022	27,200	'!	15,474	120
Operating profit (EBIT)											29,208	15,622	29,208	3	15,494	128
Net financing costs											(1,442)	(3,922)	(1,442)		(3,922)	
Net profit before taxation											27,766	11,700	27,766	5	- 11,572	12
Income tax expense											(8,230)	(3,445)	(8,230)		(3,317)	(128
Net profit after taxation											19,536	8,255	19,536	5	8,255	
Net profit after taxation excluding non-trading											19,926	11,736	19,926	5	11,736	
Segment assets	56,223	50,650	32,624	35,790	9,137	11,155			976	986	98,960	98,581	1			
Unallocated assets	30,223	30,030	32,024	33,190	9,137	11,133	-	•	970	900	4,010	2,476				
Total assets											102,970	101.057	1			
Total assets											102,770	101,037	4			
Capital expenditure including intangibles	12,852	5,325	1,599	556	422	670	-	-	474	943	15,347	7,494				
*All segments are continuing operations except Pizza Hut V	ictoria															
**All other segments are general and administration support		G&A)														
Geographical Segments																
	New Zeals	and		Austral	ia			Unalloca	ated		Consoli	idated				
\$NZ000's	2010	2009		2010	2009			2010	2009		2010	2009	<u> </u>			
Total operating revenue	318,344	309,578		-	275		<u> </u>	-	-		318,344	309,853	;			
Segment assets	98,960	98,581		-	-			4,010	2,476		102,970	101,057	,			
Capital expenditure including intangibles	15,347	7,494		-	-				_		15,347	7,494				

4. Discontinued operations

With the exit from Pizza Hut Victoria, the business was classified as a disposal group held for sale and as a discontinued operation. Sale of the remaining stores comprising the disposal group was completed during the previous financial year.

The results of the Pizza Hut Victoria business for the year were as follows:

		Group	Group
\$NZ000's	Note	2010	2009
Results of discontinued operations			
Revenue		-	275
Cost of goods sold		-	(277)
Distribution expenses		-	(11)
Marketing expenses		-	-
General and administration expenses		-	(72)
Release of exit provision		-	85
Results from operating activities		-	-
Non-trading		-	128
Income tax on loss on sale of discontinued operations	7	-	(128)
Loss from discontinued operations (net of taxation)		-	-
Basic cents per share		-	-
Cash flows from discontinued operations			
Net cash provided by / (used in) operating activities		41	(119)
Net cash (used in) investing activities		(38)	(16)
Net cash provided by / (used in) discontinued operations		3	(135)

Because the franchise agreements with Yum! Restaurants International in this market have created obligations that were onerous in nature, all remaining future financial obligations relating to the exit of all remaining stores have been estimated and accounted for as a provision for onerous contracts under NZ IAS 37. These are in the sum of \$0.3 million (2009: \$0.3 million).

5. Non-current assets held for sale

Sale of the remaining Pizza Hut Victoria stores comprising the disposal group was completed during the previous financial year. All remaining associated liabilities have been classified as held for sale as shown below:

	Group	Group
\$NZ000's	2010	2009
Liabilities associated with assets classified as held for sale		
Trade and other payables	20	19
Provisions	291	338
_	311	357

All other assets held by the disposal group have been impaired to nil (2009: nil).

6. Analysis of expenses

The surplus before taxation is calculated after charging the following items:

ANTZAGO.	NT .	Group	Group	Company	Company
\$NZ000's Auditors' remuneration:	Note	2010	2009	2010	2009
		61	64		
To PwC for statutory audit services				-	-
To PwC for other assurance services		24	24	-	-
Government training grants (included in general and administration		(4.55)	(107)		
expenses)	0	(157)	(137)		-
Amortisation of intangibles (included in cost of sales)	9	1,094	1,230	-	-
Write off of intangibles (included in non-trading costs)	9	57	192		
Royalties paid	_	18,919	18,396	-	-
Depreciation expense	8	12,003	12,377	-	-
Operating rental expenses		18,072	19,024	-	-
Net loss on disposal of property, plant and equipment (included in					
depreciation expense)		175	147	-	-
Net loss on disposal of property, plant and equipment (included in non-					
trading costs)		258	762		
Directors' fees	27	217	220	-	-
Interest expense (net)		1,412	3,855	1,370	3,874
Finance lease interest		30	67	-	-
Non-trading items					
Pizza Hut Victoria:					
Other store closure costs		_	(128)	_	_
Other store crosure costs			(128)		
New Zealand:			(120)		
Impairment of Pizza Hut goodwill	9	_	3,698	_	_
Other store closure costs		592	1,212	_	_
Other store closure costs - insurance proceeds		(626)	1,212	_	_
Other store relocation and refurbishment costs		329	87	_	_
Impairment of property, plant and equipment	8	396	100	_	_
Other revenue	o	(133)	(123)	-	-
Other revenue		558	4,974		
		330	4,7/4	-	

	Group	Group
\$NZ000's	2010	2009
Personnel expenses		_
Wages and salaries	79,851	76,696
Increase in liability for long service leave	56	18
Equity settled share based payment transactions	-	(13)
	79,907	76,701

The Parent has no personnel expense (2009: nil).

7. Income tax expense in the statement of comprehensive income

Reconciliation of effective tax rate

\$NZ000's Total profit before income tax for the period Total income tax (expense) / credit Net profit after income tax	Note 3		Group 2010 27,766 (8,230) 19,536		Group 2009 11,700 (3,445) 8,255	Company 2010 10,886 411 11,297	Company 2009 2,439 1,195 3,634
Income tax using the Company's domestic tax rate Non deductible expenses and non assessable income Change in recognition of deferred tax asset Prior period adjustment	-	(30.0%) 0.4% 0.0% 0.0% (29.6%)	(8,330) 100 - (8,230)	(30.0%) 1.3% (1.1%) 0.3% (29.4%)	(3,510) 157 (128) 36 (3,445)	(3,266) 3,677 - - 411	(732) 1,927 - - 1,195
Income tax (expense) / credit comprises: Current tax (expense) / credit Deferred tax credit / (expense) Net tax (expense) / credit	11	=	(9,724) 1,494 (8,230)		(3,409) (36) (3,445)	411 - 411	1,195 - 1,195
Statement of comprehensive income taxation expense Income tax (expense) from continuing operations Income tax (expense) from discontinued operations (excluding loss on sale) Total income tax (expense)	4 3	_	(8,230)		(3,317) (128) (3,445)		

Imputation credits

	Group	Group
\$NZ000's	2010	2009
Imputation credits at beginning of year	(288)	565
New Zealand tax payments, net of refunds	6,122	1,408
Imputation credits attached to dividends paid	(2,890)	(2,321)
Other tax paid	9	-
Prior period adjustment to tax paid	_	60
Imputation credits at end of year	2,953	(288)

8. Property, plant and equipment

	Land	Leasehold	Plant,	Motor	Leased	Capital	Total
Group \$NZ000's		Improvements	Equipment and Fittings	Vehicles	Plant and Equipment	Work in Progress	
Cost					4F		
Balance as at 29 February 2008	-	76,222	51,541	959	1,122	4,958	134,802
Additions for year ended February 2009	-	-	261	131	62	6,662	7,116
Transfer from work in progress for year ended February 2009	-	8,743	2,305	-	-	(11,048)	-
Disposals for year ended February 2009	-	(4,929)	(3,537)	(90)	(96)	-	(8,652)
Movement in exchange rates for year ended February 2009	-	89	44	2	-	-	135
Balance as at 28 February 2009	-	80,125	50,614	1,002	1,088	572	133,401
Additions for year ended February 2010	1,335	-	577	432	60	12,708	15,112
Transfer from work in progress for year ended February 2010	-	5,871	2,884	-	-	(8,755)	-
Disposals for year ended February 2010	-	(2,127)	(1,741)	(297)	(61)	-	(4,226)
Balance as at 28 February 2010	1,335	83,869	52,334	1,137	1,087	4,525	144,287
Accumulated Depreciation							
Balance as at 29 February 2008	-	(22,206)	(31,149)	(652)	(495)	-	(54,502)
Charge for year ended February 2009	-	(6,719)	(5,060)	(165)	(433)	-	(12,377)
Disposals for year ended February 2009	-	2,604	2,846	49	73	-	5,572
Movement in exchange rates for year ended February 2009	-	(30)	(18)	-	-	-	(48)
Balance as at 28 February 2009	-	(26,351)	(33,381)	(768)	(855)	-	(61,355)
Charge for year ended February 2010	-	(6,927)	(4,706)	(188)	(182)	-	(12,003)
Disposals for year ended February 2010	-	1,263	1,530	286	54	=	3,133
Balance as at 28 February 2010	-	(32,015)	(36,557)	(670)	(983)	-	(70,225)
Impairment Provision							
Balance as at 29 February 2008	-	(1,669)	(496)	(29)	(2)	-	(2,196)
Charge for year ended February 2009	-	(90)	(10)	-	-	-	(100)
Utilised/disposed for year ended February 2009	-	1,591	507	31	2	-	2,131
Movement in exchange rates for year ended February 2009	-	(59)	(26)	(2)	-	-	(87)
Balance as at 28 February 2009	-	(227)	(25)	-	-	-	(252)
Charge for year ended February 2010	-	(356)	(40)	-	-	-	(396)
Utilised/disposed for year ended February 2010		(44)	(5)	_			(49)
Balance as at 28 February 2010	-	(627)	(70)	-	-	-	(697)

The impairment charge recognised during the year relates to accelerated depreciation on leasehold improvements and plant, equipment and fittings on stores expected to be transformed or closed. Impairment charges incurred and utilised/disposed are recognised in non-trading in the statement of comprehensive income (refer Note 6).

The Parent has no property, plant and equipment (2009: nil).

Carrying Amounts							
Balance as at 29 February 2008	-	52,347	19,896	278	625	4,958	78,104
Balance as at 28 February 2009	-	53,547	17,208	234	233	572	71,794
Balance as at 28 February 2010	1,335	51,227	15,707	467	104	4,525	73,365

9. Intangibles

	Goodwill	Franchise Fees	Concept	Software	Total
Group \$NZ000's			Development Costs	Costs	
Cost					
Balance as at 29 February 2008	39,136	10,804	2,149	1,723	53,812
Additions for year ended February 2009	-	276	-	102	378
Disposals for year ended February 2009	-	-	-	(1)	(1)
Movement in exchange rates February 2009	510	102	18	-	630
Balance as at 28 February 2009	39,646	11,182	2,167	1,824	54,819
Additions for year ended February 2010	-	191	-	44	235
Disposals for year ended February 2010	(4,338)	(951)	(584)	(1)	(5,874)
Balance as at 28 February 2010	35,308	10,422	1,583	1,867	49,180
Accumulated Amortisation					
Balance as at 29 February 2008	(12,207)	(3,236)	(1,060)	(1,339)	(17,842)
Charge for the year ended February 2009	-	(1,070)	(97)	(255)	(1,422)
Disposals for year ended February 2009	-	-	-	1	1
Effective movement in exchange rates February 2009	(86)	(21)	(17)	-	(124)
Balance as at 28 February 2009	(12,293)	(4,327)	(1,174)	(1,593)	(19,387)
Charge for the year ended February 2010	-	(921)	(69)	(161)	(1,151)
Disposals for year ended February 2010	805	193	159	1	1,158
Balance as at 28 February 2010	(11,488)	(5,055)	(1,084)	(1,753)	(19,380)
Impairment Provision					
Balance as at 29 February 2008	(5,438)	(677)	(424)	-	(6,539)
Charge for the year ended February 2009	(3,698)	-	-	-	(3,698)
Disposals for the year ended February 2009	-	-	-	-	-
Effective movement in exchange rates February 2009	(424)	(81)	(1)	-	(506)
Balance as at 28 February 2009	(9,560)	(758)	(425)	-	(10,743)
Charge for the year ended February 2010	-	-	-	-	-
Disposals for the year ended February 2010	3,533	758	425	-	4,716
Balance as at 28 February 2010	(6,027)	-	-	-	(6,027)
Impairment charges and disposals are recognised in non-trading in	n the statement of con	prehensive income (r	efer Note 6).		
Carrying Amounts					
Balance as at 29 February 2008	21,491	6,891	665	384	29,431
Balance as at 28 February 2009	17,793	6,097	568	231	24,689
Balance as at 28 February 2010	17,793	5,367	499	114	23,773
The Parent has no intangible assets (2009: nil).					

Impairment testing for cash-generating units containing goodwill

For the purpose of impairment testing, goodwill is allocated to the Group's operating divisions which represent the lowest level within the Group at which the goodwill is monitored for internal management purposes.

Amortisation

Amortisation charge is recognised in cost of sales in the statement of comprehensive income (refer Note 6).

Pizza Hut Victoria goodwill

During the financial year the goodwill relating to Pizza Hut Victoria (which was fully impaired in the previous financial year) was disposed of. The impact on the carrying value was nil.

9. Intangibles (continued)

The aggregate carrying amounts of goodwill allocated to each unit are as follows:

	Group	Group
\$NZ000's	2010	2009
KFC	1,348	1,348
Pizza Hut	16,445	16,445
	17,793	17,793

The recoverable amount of each cash-generating unit was based on its value in use.

Value in use was determined by discounting the future cash flows generated from the continuing use of the unit and was based on the following key assumptions:

KFC

Value in use was determined by discounting the future cash flows generated from the continuing use of the unit. Cash flows were projected based on a 3 year strategic business plan as approved by the Board of Directors. The cash flows were based on sales growth of 8.0 - 13.0% p.a. over 2011 - 2013. Adjustments were made for margin improvements through reduced operating expenses and also capital expenditure and taxation. A terminal year was calculated based on the 2013 year and assumes a continuous growth of a minimum of projected inflation estimates of 2.5%.

As a result of the review, no impairment of goodwill was necessary (2009: nil).

The discount rate, applied to future cash flows is based on an 11% weighted average cost of capital applicable to Restaurant Brands.

Pizza Hut

Value in use was determined by discounting the future cash flows generated from the continuing use of the unit. Cash flows were projected based on a 3 year strategic business plan as approved by the Board of Directors. The cash flows were based on sales growth of 0 - 6.3% p.a. over 2011 - 2013. Adjustments were made for margin improvements through reduced operating expenses and also capital expenditure and taxation. A terminal year was calculated based on the 2013 year and assumes a continuous growth of a minimum of projected inflation estimates of 2.5%.

As a result of the review, no impairment of goodwill was necessary (2009: \$3.7 million).

The discount rate, applied to future cash flows is based on an 11% weighted average cost of capital applicable to Restaurant Brands.

The values assigned to the key assumptions represent management's assessment of future trends in the industry and are based on both external sources and internal sources (historical data).

The above estimates are particularly sensitive in the following areas, as noted in the table below.

Key Assumptions	Variation % (Absolute Terms)	Impairment Charge Increase / (Decrease) \$m
Terminal year sales growth	2.0	No impairment necessary
	(2.0)	0.3
Discount rate	2.0	1.0
	(2.0)	No impairment necessary
EBITDA ratio as a % of sales per annum	1.0	No impairment necessary
per umum	(1.0)	0.3

10. Investment in subsidiaries

The following subsidiary companies are all wholly owned and incorporated in New Zealand (except as outlined below), have a 28 February balance date and have been owned for the full financial year:

Restaurant operating companies

Restaurant Brands Limited Restaurant Brands Australia Pty Limited (incorporated in Victoria, Australia) Investment holding companies

RB Holdings Limited RBP Holdings Limited RBDNZ Holdings Limited RBN Holdings Limited

Property holding company

Restaurant Brands Properties Limited

Non trading subsidiary company

Restaurant Brands Pizza Limited

Employee share option plan trust company

Restaurant Brands Nominees Limited

11. Deferred tax assets and liabilities

Recognised deferred tax assets and liabilities are attributable to the following:

	Assets Liabilities		ities	Net	t	
Group \$NZ000's	2010	2009	2010	2009	2010	2009
Property, plant and equipment	209	76	(381)	(831)	(172)	(755)
Inventory	39	13	-	-	39	13
Debtors	18	4	-	-	18	4
Provisions	2,652	1,746	-	-	2,652	1,746
Intangibles	-	-	(1,400)	(1,365)	(1,400)	(1,365)
Other		-	(63)	(2)	(63)	(2)
	2,918	1,839	(1,844)	(2,198)	1,074	(359)

At balance date deferred tax assets of \$0.4 million and deferred tax liabilities of \$0.3 million are expected to be settled within 12 months (2009: deferred tax assets of \$0.3 million and deferred tax liabilities of \$0.2 million). The Parent has no deferred tax assets or liabilities (2009: nil).

Movement in temporary differences during the year:

	Balance	Recognised in R	Recognised in	Balance	Recognised in	Recognised in	Balance
	1 March 2008	statement of	equity	28 February	statement of	equity	28 February
		comprehensive		2009	comprehensive		2010
Group \$NZ000's		income			income		
Property, plant and equipment	(497)	(296)	38	(755)	583	-	(172)
Inventory	2	11	-	13	26	-	39
Debtors	5	(1)	-	4	14	-	18
Provisions	2,590	(829)	(15)	1,746	906	-	2,652
Intangibles	(2,452)	1,079	8	(1,365)	(35)	-	(1,400)
Other	(3)	-	1	(2)	-	(61)	(63)
	(355)	(36)	32	(359)	1,494	(61)	1,074

12. Inventories

	Group	Group
\$NZ000's	2010	2009
Raw materials and consumables	1,822	2,098

All inventories are valued at cost. The cost of inventories is recognised as an expense and included in cost of goods sold in the statement of comprehensive income.

13. Other receivables

	Group	Group	Company	Company
\$NZ000's	2010	2009	2010	2009
Prepayments	1,574	1,424	-	40
Other debtors	333	265	-	-
	1,907	1,689	-	40

There were no foreign currency debtors included in other debtors (2009: nil).

The Group's exposure to credit risk is minimal as the Group's primary source of revenue is from sales made on a cash basis.

The carrying value of other receivables approximates fair value.

14. Derivative financial instruments

	Group & Company		Group & C	ompany
	2010	2010	2009	2009
\$NZ000's	Assets	Liabilities	Assets	Liabilities
Current				_
Cash flow hedge - interest rate swap	203	-	-	-

The above table shows the Group's financial derivative holdings at year end.

The fair value of the interest rate swap falls into level 2 fair value measurement. Refer to Note 2(c) for information on the measurement of fair values. There were no transfers between fair value measurements during the year (2009: nil).

15. Capital and reserves

Share option reserve

The share option reserve comprises the net change in options exercised during the year and the cumulative net change of share based payments incurred.

Foreign currency translation reserve

The foreign currency translation reserve comprises all foreign currency differences arising from transactions of the financial statements of the foreign currency operation.

Derivative hedging reserve

The derivative hedging reserve represents the fair value of outstanding derivatives.

16. Dividend distributions

	Group	Group	Company	Company
\$NZ000's	2010	2009	2010	2009
Interim dividend of 4.5 cents per share paid (2009: 3.0 cents per share)	4,372	2,913	4,372	2,913
Final dividend of 4.0 cents per share paid for the year ended 28 February				
2009 (2009: Final dividend of 3.5 cents per share paid for the year ended				
29 February 2008)	3,885	3,400	3,885	3,400
	8,257	6,313	8,257	6,313

17. Equity

The issued capital of the Company is 97,280,005 (2009: 97,128,956) ordinary fully paid up shares. The par value is nil (2009: nil). All issued shares carry equal rights in respect of voting and the receipt of dividends, and upon winding up rank equally with regard to the Company's residual assets.

Shares	Group &	Group &	Group &	Group &
	Company	Company	Company	Company
	2010	2010	2009	2009
	number	\$NZ000's	number	\$NZ000's
Balance at beginning of year	97,128,956	25,622	97,128,956	25,622
Shares issued on exercise of options	151,049	199	-	<u> </u>
Balance at end of year	97,280,005	25,821	97,128,956	25,622

18. Earnings per share

	Group	Group
	2010	2009
Basic earnings per share		
Profit after taxation from continuing operations attributable to shareholders (\$NZ000's)	19,536	8,255
Weighted average number of ordinary shares on issue (thousands)	97,163	97,129
Basic earnings per share (cents)	20.11	8.50
Diluted earnings per share		
Profit after taxation from continuing operations attributable to shareholders (\$NZ000's)	19,536	8,255
Weighted average number of ordinary shares on issue (thousands)	97,252	97,129
Diluted earnings per share (cents)	20.09	8.50

19. Loans and finance leases

This note provides information about the contractual terms of the Group's interest-bearing loans and borrowings. All existing bank loans, loans and finance leases are denominated in New Zealand dollars (2009: all denominated in New Zealand dollars). For more information about the Group's exposure to interest rate and foreign currency risk see Note 22.

		Group	Group	Company	Company
\$NZ000's	Note	2010	2009	2010	2009
Non-current liabilities					
Finance leases	23d	79	154	-	-
Secured bank loans	22c	-	34,260	-	34,260
		79	34,414	-	34,260
Current liabilities					
Finance leases	23d	192	251	-	-
Other loans	22c	-	34	-	-
Secured bank loans	22c	17,670	-	17,670	-
		17,862	285	17,670	-

Secured bank loans expire in October 2010. Directors believe this facility will be renewed on similar terms on or before this date as part of the normal course of business.

In March 2009 the Group entered into an interest rate swap to fix the interest rate on \$10.0 million of bank loans for five years (2009: nil). The swap matures on 10 March 2014.

The balance of the secured bank loan of \$7.7 million is unhedged for interest rate rises (2009: \$34.3 million). The bank loan is structured as a revolving wholesale advance facility with portions of the facility renewing on a regular basis. At balance date \$7.0 million was fixed for 90 days at an interest rate of 3.4% (2009: nil) with the balance floating at an interest rate of 3.8% (2009: 4.7%) at balance date.

As security over the loan and bank overdraft, the bank holds a negative pledge deed between Restaurant Brands New Zealand Limited and all its subsidiary companies. The negative pledge deed includes all obligations and cross guarantees between the guaranteeing subsidiaries.

The carrying value equates to fair value.

20. Creditors and accruals

	Group	Group	Company	Company
\$NZ000's	2010	2009	2010	2009
Trade creditors	9,325	9,731	-	_
Other creditors and accruals	9,358	5,375	119	-
Employee entitlements	5,982	5,839	-	-
Indirect and other taxes	780	1,176	-	
	25,445	22,121	119	_

Included in trade creditors are foreign currency creditors of NZ67,000 (AU52,000), (2009: NZ104,000 (AU29,000, US30,000)), which are not hedged.

The carrying value of creditors and accruals approximates fair value.

21. Provisions and deferred income

	Surplus	Store closure	Employee	Deferred	
Group \$NZ000's	lease space	costs	entitlements	income	Total
Balance at 1 March 2009	59	87	487	5,075	5,708
Created during the year	4	87	201	2,787	3,079
Used during the year	(21)	(58)	(93)	(1,501)	(1,673)
Released during the year	(42)	(89)	(69)	-	(200)
Balance at 28 February 2010	-	27	526	6,361	6,914
2010					
Non-current	-	-	347	5,196	5,543
Current	-	27	179	1,165	1,371
	-	27	526	6,361	6,914

The provision for surplus lease space reflects lease commitments that the Group has on properties leased that are surplus to its current operating requirements. The Group is currently seeking tenants to sub-lease the excess space that it has. The provision has been used in the period to off-set payments made to lessors.

The provision for store closure costs reflects the estimated costs of make good and disposal of fixed assets for stores committed for closure.

Deferred income relates to non routine revenue from suppliers and landlords and is recognised in the statement of comprehensive income on a systematic basis over the life of the associated contract.

The provision for employee entitlements is long service leave. The provision is affected by a number of estimates, including the expected length of service of employees and the timing of benefits being taken.

22. Financial instruments

Exposure to credit, interest rate and foreign currency risks arises in the normal course of the Group's business. Derivative financial instruments may be used to hedge exposure to fluctuations in foreign currency exchange rates and interest rates.

(a) Foreign currency risk

The Group is exposed to foreign currency risk on purchases that are denominated in a currency other than the New Zealand dollar. The currencies giving rise to this risk are primarily U.S. dollars and Australian dollars.

The direct exposure to foreign currency risk is small and is primarily confined to raw material purchases, some items of capital equipment and some franchise fee payments. Where any one item is significant, the Group will specifically hedge its exposure.

The Group has an indirect exposure to foreign currency risk on some of its locally sourced ingredients, where those ingredients in turn have a high imported component. Where this is significant the Group contracts to a known purchase price with its domestic supplier based on a forward cover position taken by that supplier on its imported components.

The Group has a residual foreign currency risk on its assets and liabilities that are denominated in Australian dollars as part of its remaining Australian investment.

(b) Interest rate risk

The Group's main interest rate risk arises from bank loans. The Group analyses its interest rate exposure on a dynamic basis. Based on a number of scenarios, the Group calculates the impact on profit and loss of a defined interest rate shift. Based on the these scenarios the maximum loss potential is assessed by management as to whether it is within acceptable limits.

Where necessary the Group hedges its exposure to changes in interest rates primarily through the use of interest rate swaps. There are no minimum prescribed guidelines as to the level of hedging.

The Group classifies interest rate swaps as cash flow hedges and states them at fair value. The fair value of swaps are adjusted against the opening balance of the hedging reserve at that date.

22. Financial instruments (continued)

As discussed in Note 19, the Group entered into an interest rate swap to fix the interest rate on \$10.0 million of bank loans for five years (2009: nil). The Group will continue to monitor interest rate movements to ensure it maintains an appropriate mix of fixed and floating rate exposure within the Group's policy.

(c) Liquidity risk

In respect of the Group's income earning financial assets and interest bearing financial liabilities, the following table indicates their effective interest rate at balance date and the periods in which they reprice.

\$NZ000's	Effective interest rate	Total	12 months or less	12 months or more
Group 2010				
Cash	-	304	304	-
Bank balance	2.78%	522	522	-
Bank loan - principal	4.27%	(17,670)	(17,670)	-
Bank loan - expected interest	4.48%	(528)	(528)	-
Finance leases	11.0%	(271)	(192)	(79)
Finance leases - expected interest	11.0%	(26)	(15)	(11)
		(17,669)	(17,579)	(90)

\$NZ000's	Effective interest rate	Total	12 months or less	12 months or more
Group 2009				
Cash	-	324	324	-
Bank balance	4.64%	463	463	-
Other loans*	8.75%	(34)	(34)	-
Bank term loans - principal	8.33%	(34,260)	-	(34,260)
Bank term loans - expected interest	4.20%	(2,398)	(1,439)	(959)
Finance leases	11.0%	(405)	(251)	(154)
Finance leases - expected interest	11.0%	(41)	(29)	(12)
		(36,351)	(966)	(35,385)

^{*}Other loans are a fixed interest rate.

Prudent liquidity risk management implies the availability of funding through adequate amount of committed credit facilities. The Group aims to maintain flexibility in funding by keeping committed credit lines available.

The Group has bank funding facilities, excluding overdraft facilities, of \$45.0 million (2009: \$55.0 million) available at variable rates. The amount undrawn at balance date was \$27.3 million (2009: \$20.7 million).

The Group has fixed the interest rate on \$10.0 million of bank loans with the balance at a floating interest rate. The bank loan is structured as a revolving wholesale advance facility with portions of the facility renewing on a regular basis. This leads to the loans being sensitive to interest rate movement in 12 months or less.

The Company position for both 2010 and 2009 reflects the Group position in the case of the bank loans and the overdraft.

(d) Credit risk

Credit risk arises from cash deposits with banks and financial institutions and outstanding receivables.

No collateral is required in respect of financial assets. Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. The nature of the business results in most sales being conducted on a cash basis that significantly reduces the risk that the Group is exposed to. Reputable financial institutions are used for investing and cash handling purposes.

There were no financial assets neither past due nor impaired at balance date (2009: nil).

At balance date there were no significant concentrations of credit risk and the maximum exposure to credit risk is represented by the carrying value of each financial asset in the statement of financial position.

22. Financial instruments (continued)

(e) Fair values

The carrying values of bank loans and finance leases are the fair value of these liabilities. A Group set-off arrangement is in place between certain bank accounts operated by the Group.

Sensitivity analysis

In managing interest rate and currency risks the Group aims to reduce the impact of short-term fluctuations on the Group's earnings. Over the longer term, however, permanent changes in foreign exchange and interest rates on a weighted average balance will have an impact on profit.

At 28 February 2010 it is estimated that a general increase of one percentage point in interest rates would decrease the Group's profit before income tax and equity by approximately \$0.1 million (2009: \$0.4 million). A one percentage point decrease in interest rates would increase the Group's profit before income tax and equity by approximately \$0.1 million (2009: \$0.4 million).

A general increase of one percentage point in the value of the New Zealand dollar against other foreign currencies would have minimal impact on the cost of the Group's directly imported ingredients denominated in foreign currencies.

Capital risk management

The Group's capital comprises share capital, reserves, retained earnings and debt.

The Group's objectives when managing capital are to safeguard the Group's ability to continue to operate as a going concern, to maintain an optimal capital structure commensurate with risk and return and reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt or draw down more debt.

The Group is subject to a number of externally imposed bank covenants as part of the terms of its secured bank loan facility.

The most significant covenants relating directly to capital management is the ratio of total debt to earnings before interest, tax and amortisation (EBITA) and restrictions relating to acquiring its own shares.

The specific covenants relating to financial ratios the Group is required to meet are:

- debt coverage ratio (i.e. net borrowings to EBITA), and
- fixed charges coverage ratio (i.e. EBITL to total fixed charges), with EBITL being EBIT before lease costs. Fixed charges comprise interest and lease costs.

The covenants are monitored and reported to the bank on a quarterly basis. These are reviewed by the Board on a monthly basis.

There have been no breaches of the covenants during the period.

23. Commitments

(a) Capital commitments

The Group has capital commitments which are not provided for in these financial statements, as follows:

	Group	Group
\$NZ000's	2010	2009
Store development	11,004	1,385

23. Commitments (continued)

(b) Operating lease commitments

Non cancellable operating lease rentals are payable as follows:

	Group	Group
\$NZ000's	2010	2009
Not later than one year	17,409	16,786
Later than one year but not later than two years	16,765	14,537
Later than two years but not later than five years	34,043	30,935
Later than five years	18,093	14,222
	86,310	76,480

(c) Renewal rights of operating leases

The Group has entered into a number of operating lease agreements for retail premises. The lease periods vary and many have an option to renew. Lease payments are increased in accordance with the lease agreements to reflect market rentals. The table below summarises the Group's lease portfolio.

	Right of renewal		No right of renewal	
	2010	2009	2010	2009
Number of leases expiring:				
Not later than one year	40	12	14	20
Later than one year but not later than two years	29	40	7	8
Later than two years but not later than five years	82	73	15	19
Later than five years	38	58	9	7

(d) Finance lease commitments

The carrying amount of finance leases in relation to computer and related equipment for the Group as at 28 February 2010 is \$0.1 million (2009: \$0.2 million).

The non cancellable finance lease rentals are payable as follows:

	Group	Group
\$NZ000's	2010	2009
Minimum lease payments of:		
Not later than one year	208	280
Later than one year but not later than two years	39	134
Later than two years but not later than five years	50	32
_	297	446
Future lease finance charges	(26)	(41)
Net finance lease liability	271	405
Current	192	251
Non-current	79	154

The fair value of finance leases equals their carrying amount as the impact of discounting is not significant.

24. Net cash flow from operating activities

The following are definitions of the terms used in the statements of cash flows:

Cash and cash equivalents

Cash and cash equivalents are comprised of cash at bank, cash on hand and overdraft balances.

Investing activities

Investing activities are those activities relating to the acquisition, holding and disposal of property, plant and equipment, intangibles and investments. Investments can include securities not falling within the definition of cash.

Financing activities

Financing activities are those activities which result in changes in the size and composition of the capital structure of the Company.

Operating activities

Operating activities include all transactions and other events that are not investing or financing activities.

The following is a reconciliation between the surplus after taxation for the year shown in the statement of comprehensive income and the net cash flow from operating activities.

	Group	Group	Company	Company
\$NZ000's	2010	2009	2010	2009
Profit after taxation from continuing operations	19,536	8,255	11,297	3,634
Add items classified as investing / financing activities:				
Loss on disposal of property, plant and equipment	433	909	-	-
Other non-operating costs of exiting Pizza Hut Victoria	38	16	-	-
	471	925	-	-
Add / (less) non-cash items:				
Depreciation	12,003	12,377	-	-
(Decrease) in provision for exit costs	-	(128)	-	-
(Decrease) in provisions	(119)	(163)	-	-
Amortisation of intangible assets	1,094	1,230	-	-
Write off of franchise fees	57	192	-	
Impairment of property, plant and equipment	396	100	-	-
Impairment of Pizza Hut goodwill	-	3,698	-	-
Net (increase) / decrease in deferred tax asset	(1,433)	4	-	-
Tax effect of derivative financial instruments	(61)	-	(61)	-
Share based payments		(13)	-	(13)
	11,937	17,297	(61)	(13)
Add / (less) movement in working capital:				
Decrease / (increase) in inventories	276	(6)	-	-
(Increase) in other debtors and prepayments	(218)	(1,115)	-	(40)
Increase / (decrease) in trade creditors and other payables	3,123	(4,031)	159	(533)
Increase in income tax payable	2,938	1,515	-	-
Decrease in income tax	650	489	650	489
	6,769	(3,148)	809	(84)
Net cash from operating activities	38,713	23,329	12,045	3,537

25. Financial assets and financial liabilities by category

	Group	Group	Company	Company
\$NZ000's	2010	2009	2010	2009
Loans and receivables				
Other receivables	1,907	1,689	-	40
Cash and cash equivalents	826	787	92	-
	2,733	2,476	92	40
Derivatives used for hedging				
Derivative financial instruments	203	-	203	-
	203	-	203	-
Financial liabilities at amortised cost				
Loans and finance leases - non current	79	34,414	-	34,260
Loans and finance leases - current	17,862	285	17,670	-
Bank overdraft	-	-	-	198
Creditors and accruals	25,445	22,121	119	_
	43,386	56,820	17,789	34,458

26. Contingent liabilities

There are no contingent liabilities that the directors consider will have a significant impact on the financial position of the Company and Group (2009: nil).

27. Related party disclosures

Parent and ultimate controlling party

The immediate parent and controlling party of the Group is Restaurant Brands New Zealand Limited.

Identity of related parties with whom material transactions have occurred

Note 10 identifies all entities within the Group. All of these entities are related parties of the Company.

In addition, the directors and key management personnel of the Group are also related parties.

(a) Subsidiaries

Material transactions within the Group are loans and advances to and from Group companies and dividend payments. All inter company group loans in the Parent are non interest bearing, repayable on demand and disclosed as a current liability.

During the year the Parent was advanced \$13.6 million by its subsidiary company (2009: \$11.6 million). At balance date the amount owed to subsidiary companies was \$131.3 million (2009: \$117.7 million).

(b) Other transactions with entities with key management or entities related to them

During the year the Group made stock purchases of \$0.1 million from Charlie's Group Limited (2009: \$0.1 million), a company of which Restaurant Brands director, Ted van Arkel is chairman. There was nil owing as at 28 February 2010 (2009: nil).

(c) Key management and director compensation

Key management personnel comprises members of the Senior Leadership Team. Key management personnel compensation comprised short term benefits for the year ended 28 February 2010 of \$1.5 million (2009: \$1.9 million) and other long term benefits of \$11,000 (2009: \$10,000). Directors' fees were \$0.2 million (2009: \$0.2 million). Refer to Note 28 for details of employee options outstanding.

Refer to Note 19 for details regarding the guarantees between group companies.

28. Employee share growth share option plan

The Company had established an employee share option plan ("the Plan") for certain employees, under which it issued options at no cost for shares in the Company to the employees. The holder of an option is entitled to subscribe for one fully paid share for each option held (adjusted for bonus share issues), at an exercise price that is determined by reference to the market price at the time of issue of the options.

On the anniversary date of issue in each subsequent year 20% of the options issued become exercisable. Options only remain exercisable (subject to certain conditions and legislative provisions) whilst holders remain employed by the Company. The options terminate 10 years from the date they are issued and are equity settled. Principal officers and employees of the Company that participated in the Plan received an annual issue of options in respect of the number of shares equal to approximately 10% of their eligible earnings divided by the exercise price per share.

Options issued and outstanding under the Plan:

Date of issue	Exercise	Issued	Exercised to	Exercised in		Forfeited Outstanding Options	
	Price		28 February 2009	Year	Options		
						28 February 2010	
5-Jun-97	\$2.20	546,213	-	-	(546,213)	-	
31-Aug-98	\$0.94	1,318,062	(494,228)	-	(823,834)	-	
15-Sep-99	\$1.32	1,078,467	(203,228)	-	(875,239)	-	
11-Sep-00	\$1.05	1,494,368	(433,283)	(71,061)	(899,751)	90,273	
12-Sep-01	\$1.50	1,010,122	(76,018)	(20,858)	(732,716)	180,530	
13-Sep-02	\$1.85	905,128	-	-	(710,812)	194,316	
23-Sep-03	\$1.39	1,228,423	(34,486)	(59,130)	(848,876)	285,931	
Total		7,580,783	(1,241,243)	(151,049)	(5,437,441)	751,050	

In April 2003 the Plan was terminated and the final allocation of options was the September 2003 allocation. All existing rights with respect to options which have already been granted will be maintained.

The percentage of total shares on issue was 0.8% (2009: 1.5%).

In March 2000 there was a 1:12 taxable bonus share issue. Therefore options issued prior to and exercised after this date will have a corresponding adjustment to the number of shares issued.

29. Subsequent event

Subsequent to balance date, the directors have declared a fully imputed final dividend of 8.0 cents per share for the year ended 28 February 2010 (2009: 4.0 cents).